Green infrastructure for better living

LOS_DAMA! WPT3 workshop proceedings

Workshop proceedings – AT3.2

Wednesday 13th March 2019 - UGA-GAM

AT3.2. Workshop on task definition and knowledge co-production
Part II of Deliverable D.T3.2.1
Stakeholders relations and pilot factsheets

Alessandro Betta (TRENT), Aurore Meyfroidt (UGA)
Grenoble, March 14th 2019
Executive summary

Facilitation: Alessandro Betta (TRENT), Aurore Meyfroidt (UGA)

The session was aimed at developing the analysis framework for WP T3.2 activity regarding implementation of EU policies at local level. In particular, the aim of the session was to define and discuss relations and categories of stakeholders involved in policies implementation to offer to the PPs insights and best practices to be developed at their home context. Project partners were asked to comment and discuss the draft of the factsheets that will possibly be included in the Compendium and in the synthesis report following a discussion among PPs and KPs, and then were asked to discuss in groups the relations among the different stakeholders involved in the different pilot areas. The final part of the session was dedicated to a plenary dialogue to present the results of the different groups.

Results of the session will be included in both the synthesis report and the compendium for practitioners to offer insights on the stakeholders’ structure to better address and implement EU policies at local level. Testing the stakeholders’ analysis framework together with the partners has been the main result of the session. The final aim of the analysis is to build useful policy recommendations.

- “Pointed recommendations targeted at local/regional decision makers”: All PP’s offered positive and structured comments on issues regarding the comprehension and implementation of EU policies at local level concerning the involvement of local stakeholders.
- The session identified the most effective and useful informations to be collected in the factsheets that will be presented to PPs and used to share some of the results of the “Los_Dama!” project.
- The workshop helped to better define the structure and needs from the PP's regarding the final Output of WP T3 and in particular about the structure and presentation of the data collected through the analysis.
- Further discussion has been raised related to the missing of a common framework to identify peri-urban landscapes and to set GI policies across Alpine area.
- The WP T3 session builds on the results of previous workshops aiming at reducing the gaps highlighted by PPs. PPs highlighted gaps especially regarding the information flows between departments and governance bodies (acknowledging that holistic and cross-disciplinary processes are key factors for the implementation of effective landscape policies). These gaps could be reduced thanks to a better knowledge on the territorial stakeholders’ structure and relations helping to define the most important actors and topics to be covered and offering effective procedures to involve territorial actors. Moreover, it fosters synergies with other Wps (T1 and T2 especially).

Los_Dama! PPS:

MUC: Franziska Drasdo, Sylvia Pintarits
TUM: Martina Van Lierop
GAM: Guillaume Tournaire
UGA: Aurore Meyfroidt, Emmanuel Roux
TRENT: Alessandro Betta
UIRS: Sergeja Praper, Nina Gorsic
SIR: Philipp Vesely, Manuela Bruckler
1. Aims, expected results and programme

The workshop held in Grenoble is the fourth meeting dedicated to WP T3.2 and follows the meetings held in Ljubljana (November 2017), Zürich (April 2018), and Wien (October 2018). All these workshops have been related to the Activity A.T3.2 “Fostering good governance for valorizing periurban landscapes and open spaces on local and regional level”. All of the workshops and related meetings have been focused on the methodology of knowledge co-production through group working and the discussion among both practitioners and researchers. Following the first activities the WP T3.2 working group decided to set the focus of the package on the stakeholders involved in the different local pilot actions. This choice followed the remarks collected during the first meetings where PPs pointed out the complexity and the missing links between different bodies and between decision-makers and stakeholders at the local level. Missing links and the difficulties found in involving stakeholders in implementing EU policies at local level have been considered as the key factors hindering the development of landscape policies in peri-urban areas.

Participants in this workshop have been divided according to the structure of the respective planning systems and eventually subdivided according to their scale of pilot actions (regional, metropolitan, local). Following this structure the partners have been clustered as follows:

- MUC – SIR
- PIEM – WIE
- GAM – UIRS – TRENT

As in the previous workshops PPs have been asked to share their findings and discuss together the situation in their respective contexts. Moreover, PPs have been asked to share their opinions on the content of the factsheets dedicated to each pilot project. The goal of these factsheets is to offer an effective, shareable, and easy way to communicate both the findings of the WP and the stakeholders’ situation for each partner. The decision to focus the analysis on the local stakeholders builds on the results of the previous workshops. In Ljubljana, Zurich, and Vienna all PPs shared the complexity of the administrative structure and the difficulties in translating EU policies within the local planning and policy environment. As the structure of every PPs is very different and context-specific it is very difficult, and probably not so useful, to draw general policy recommendations which can be valid for every PP. The decision has been therefore to focus on the processes of policy implementation and in particular on the different bodies involved (process’ stakeholders). Involvement of different departments and the integration between different stakeholders is a key aspect for effective “good landscape governance”
and therefore the aim of the WP T3.2 is to offer PPs suggestions and hints on how to achieve this result.

Agenda

<table>
<thead>
<tr>
<th>Time</th>
<th>Topic</th>
<th>Speakers / Facilitation</th>
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<tbody>
<tr>
<td>14.00</td>
<td>Introduction of the workshop: presentation of factsheets,</td>
<td>Alessandro Betta / Aurore Meyfroidt</td>
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<td></td>
<td>stakeholders’ chart and structure of the workshop</td>
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<td>14.15</td>
<td>PPs inputs on factsheets: group discussion to identify missing data,</td>
<td>Alessandro Betta / Aurore Meyfroidt</td>
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<td></td>
<td>comments, improvements needed</td>
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<td>14.30</td>
<td>Clustered groups discussion: analysis of stakeholders' charts,</td>
<td>Alessandro Betta / Aurore Meyfroidt</td>
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<td>comments and possible improvements.</td>
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<td>Discussion on relations among different PPs on local pilot situation</td>
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<td></td>
<td>and levels of involvement of different groups of stakeholders</td>
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<tr>
<td>15.30</td>
<td>Wrap up and discussion</td>
<td>All</td>
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2. Workshop

2.1 Introduction

The workshop follows a first round of interviews with some of the PPs in order to further develop starting drafts of the “stakeholders chart” which has been developed since the Wien meeting. The first version of draft chart contains indications on the categories of selected stakeholders and on their related interest according to four territorial levels and four types of interests. Territorial levels and types of interest have been deducted starting from available literature and developed projects.

The first round of interviews prior to the workshop has been conducted with SIR, VIE, GAM and MUC and the aim was to better specify the information collected with the charts and to discuss with PPs the role that stakeholders have in their respective pilot projects. Moreover, during the interviews how these stakeholders were involved has been addressed.

Notes about the interviews are included in the additional material of the present report.
Based on the stakeholders chart and on the first interviews round a draft for a sample factsheet has been developed to be shared with Pps during the workshop and collect comments and suggestions. The factsheets are aimed at both Pps practitioners and decision makers to be used in preliminary phases of landscape development projects.
SIR (Salzburg)

Factsheet
Administrative system / Planning structure
Metropolitan area

Policy structure
Direct election of municipal councils

Administrative structure
Direct competencies on strategic planning
Direct competencies on structural planning

Pilot project keywords
xxxx xxxx xxxx xxxx xxxx

Partner’s territorial Scale

Metropolitan / Regional

Stakeholders analysis

National level Regional level Intermunicipal level Local level

Institutional level Interest group level (trade associations,..) Citizens level (NGO, farmers,..)

Political level Policy making (Strategic level) Technical level (Implementation)

Number of stakeholders involved according to topic

Nature protection / Ecology perspective
Recreation
Economic value / resources protection
Political / Local development

Img. 2: Example of factsheet
2.2 Process and contents

The first part of the workshop has been organized as plenary session where the factsheets have been presented and explained to all the PPs. A copy of the draft has been distributed and the partners were asked to reflect on the structure and the content of the factsheet. Reflections, comments, and suggestions were collected to be further developed.

The second phase of the workshop was introduced by Aurore Meyfroidt (UGA) by explaining the results of the stakeholders’ charts and of the first round of interviews. A copy of each chart has been pinned on the wall and PPS were asked to check the content and write down any comment or to highlight where information were lacking of precision. After this session project partners were divided into three clusters according to their specific administrative structure and to their pilot projects. During the group discussion people brainstormed about the findings of the charts and were asked to identify the most important stakeholders (both as the most supportive or the most conflictual) and to discuss the possible ways to involve them within pilot projects. The last part of the workshop, though, has not been fully developed as most of the PPs required additional time to develop deeper reflections on stakeholders’ involvement and their respective implementation plans and issues. PPs VIE and PIEM developed also a draft of their stakeholders’ constellation focusing on the relations among territorial actors.

Each cluster then reported the results of the discussion in a plenary closing session.

4. Next steps, TODOs

Moving from the results of the WP T3 workshop held in Grenoble policy recommendations related to the implementation processes of EU policies at local level will be drafted focusing on the key players and phases that will be identified with the ongoing analysis. Part of the results of the Grenoble meeting will be possibly included in WP T1 and T2 outputs and a more effective cooperation is foreseen with both WP working groups. Findings of the workshops will be discussed together with KPs in order to spread the reflections. A co-organized workshop together with WP T1 could be foreseen for Torino PPs meeting (June 2019)

Appendices

Stakeholders chart for each PPs
Notes on interviews round with PPs
Results of the discussions (notes / diagrams)