

# SmartCommUnity Project Policies and policy uptake

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Swiss Center for mountain regions

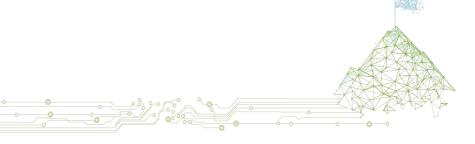
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## Introduction

This deliverable presents the results of policy-related activities carried out within the SmartCommUnity project to support the smart transition of Alpine rural and mountain areas. The work was coordinated by the Autonomous Region of Valle d'Aosta (RAVA) and the Swiss Center for mountain regions (SAB), with the aim of identifying, analysing, and promoting relevant policies that can be conveyed and scaled through EUSALP. The following chapters describe the process and outcomes of this work:

- Background: The strategic role of policies in enabling smart transitions and the rationale for the project's approach.
- Policy collection on Test Areas: The methodology and results of a survey launched among SmartCommUnity partners to collect existing policies across different smart dimensions (e.g., smart mobility, smart economy, smart governance) in participating countries and regions.
- Policy integration by AI: How the initial survey was complemented by desk research using AI tools, with results reviewed and enriched by project partners.
- From action to policy: Insights from a dedicated questionnaire sent to test areas, gathering feedback on pilot implementation and extracting policy recommendations.
- Embedding policy recommendations in the EUSALP policy cycle: The process of submitting recommendations to EUSALP bodies via Action Group 5 (AG5), their endorsement by the General Assembly, and their presentation at the EUSALP Annual Forum in Innsbruck (25–26 November 2025).
- Policy recommendations for EUSALP policy uptake: The consolidated recommendations for fostering digital transformation in Alpine rural and mountain territories.
- Annexes: Supporting documents, including the full policy recommendations, results of the policy collection, AI integration, and pilot action surveys.

This report provides a comprehensive overview of the policy landscape in the SmartCommUnity test areas and offers actionable guidance for embedding smart transition policies within the EUSALP framework.

## Background: the role of policies in the SmartCommUnity project

The SmartCommUnity project was conceived and implemented within a dynamic policy landscape at European, national, and regional levels. Policies have played a pivotal role in shaping the project's objectives, activities, and expected outcomes, ensuring





alignment with broader strategic frameworks for digital transformation, rural development, and innovation in the Alpine region.

## Policy as a Strategic Framework

From the outset, SmartCommUnity has been guided by key policy documents and strategies, such as the EU's Long-Term Vision for Rural Areas, the Digital Decade 2030 targets, and national and regional digital agendas. These frameworks provided both the rationale and the operational guidelines for the project, ensuring that its actions contribute to the achievement of shared goals, such as improved digital infrastructure, enhanced digital skills, and the promotion of smart, sustainable, and inclusive communities.

## Policy as an Enabler of Innovation

Policies at the national and regional levels, such as Austria's "Masterplan für den ländlichen Raum," the "Digitaler Aktionsplan," and regional strategies like "upperVISION2030", have enabled SmartCommUnity to pilot and scale innovative solutions. These policies have facilitated the integration of decentralisation concepts, digitalisation strategies, and the implementation of pilot projects in test regions. The project's activities have, in turn, contributed to the realisation of policy objectives, creating a virtuous cycle of innovation and policy support.

## Policy as a Bridge for Collaboration

The project has also served as a platform for policy dialogue and cross-border collaboration. By engaging with policy-makers, public authorities, and stakeholders across the Alpine region, SmartCommUnity has fostered the exchange of best practices and the co-design of solutions tailored to local needs. The involvement of the EUSALP Youth Council and the integration of youth perspectives into policy discussions have further strengthened the project's impact and sustainability.

## Policy as a Driver for Mainstreaming Results

Finally, policies have provided the mechanisms for mainstreaming and scaling up the results of SmartCommUnity. The alignment with strategic documents ensures that successful approaches, such as the youth engagement toolkit, digitalisation pilots, and foresight workshops, can be replicated and institutionalised within EUSALP and beyond.





In summary, policies have been both the foundation and the engine of the SmartCommUnity project, enabling it to act as a catalyst for smart, resilient, and future-oriented Alpine communities.

## Policy collection on Test Areas

## Background and Approach

The SmartCommUnity project placed significant emphasis on collecting and analysing policies relevant to the digital and smart transition of Alpine territories. This process was designed to ensure that local, regional, and national policy frameworks could be mapped, compared, and leveraged to support the project's pilot actions and to inform EUSALP-level recommendations.

A dedicated survey was launched in June 2023 and kept open throughout the project to gather as many relevant policies as possible from all test areas. Partners were encouraged to contact their regional and national authorities to identify policies supporting smart communities, and to update the collection as new policies emerged.

## Process and Stakeholder Engagement

The policy collection was regularly discussed and monitored during WPEU meetings. Key points include:

- The survey was circulated to all project partners and test areas, with reminders to ensure broad participation.
- Partners were asked to involve local stakeholders and to verify the accuracy of policies, ensuring the reliability of the database.
- The survey was complemented by targeted emails and, where necessary, direct outreach to test area municipalities.
- The process was designed to be non-compulsory and user-friendly, allowing partners to respond only to questions they could answer, and to submit responses in flexible formats (Google Forms or Word).

## Summary of Results

By the final phase of the project, the policy collection had yielded a diverse set of policy examples from across the Alpine test areas. Key findings include:

 Policies collected cover a wide range of themes, including digitalisation strategies, rural innovation, mobility, energy, governance, and community engagement.





- Several test areas highlighted the importance of decentralisation, digital infrastructure, and support for local innovation ecosystems.
- The collection process surfaced both enabling policies and gaps or contradictions at the local, regional, and national levels, providing valuable input for the formulation of policy recommendations.
- The results were used to inform the project's policy recommendations for EUSALP, ensuring that they are grounded in real implementation experiences and challenges from the territories.

## Integration with Project Deliverables

The survey results were consolidated and analysed to feed into the main policy deliverables of SmartCommUnity, including:

- The policy recommendations submitted to EUSALP for integration into the policy cycle.
- The <u>comparative analysis</u> of smart community approaches across macroregional strategies, in collaboration with the SMART ERA project.
- The final reporting and communication activities, including presentations at the Digital Alps Conference and the EUSALP Annual Forum.

The complete results, including the full list of policies and detailed analysis, are provided in the annex.

## Policy integration by AI

## Methodology

To ensure a comprehensive and up-to-date collection of relevant policies for the SmartCommUnity project, the Autonomous Region of Valle d'Aosta (RAVA) adopted an innovative approach that combined traditional desk research with artificial intelligence (AI)-assisted analysis. The process unfolded in three main steps:

- Initial Collection and Desk Research: Policies were first collected from project partners and test areas through a dedicated survey and direct outreach. This included local, regional, and national strategies relevant to smart communities, digitalisation, rural innovation, and related fields.
- Al Integration: RAVA then used Al tools to conduct supplementary desk research, identifying additional policies and strategies that may not have been captured through the initial survey. The Al system scanned public databases, official websites, and policy repositories to surface further relevant documents and initiatives.





 Partner Validation and Enrichment: The AI-generated results were shared with project partners for validation. Partners reviewed, corrected, and enriched the AI findings, ensuring accuracy, contextual relevance, and completeness. This collaborative process guaranteed that only policies truly pertinent to the Alpine context and SmartCommUnity objectives were included.

#### Main Results

The final integrated policy collection, provided as an annex, offers a unique, cross-validated database of strategies and policies from all EUSALP countries and regions. Key features include:

- Comprehensive Coverage: The collection spans national, regional, and local levels, covering Austria, France, Germany, Italy, Liechtenstein, Slovenia, and Switzerland.
- Diversity of Topics: Policies address a wide range of smartness dimensions: governance, people, economy, living, mobility, environment, and digital infrastructure.
- Alignment with EU and Macroregional Strategies: Each entry is mapped to relevant EU frameworks (e.g., Digital Decade, Green Deal, Rural Vision), ensuring strategic coherence.
- Direct Links and Descriptions: For each policy, the database provides the official title, responsible body, a brief description, and a direct link to the source document or website.
- Validated and Up-to-Date: All entries have been reviewed and validated by project partners, ensuring reliability and practical relevance for Alpine territories.

The full list of policies is provided in the annex and further documented in the minutes of the WPEU meetings.

## From action to policy: the survey on SmartCommUnity pilot actions

## Purpose and approach

In the final phase of pilot implementation, the consortium translated field experience into actionable policy guidance. To do so, RAVA and SAB designed and distributed a questionnaire to all Test Areas, targeting what worked, what did not, and which enabling measures are needed. The instrument was conceived explicitly to feed policy recommendations into the EUSALP policy cycle via AG5. The launch, scope and intended use were discussed and refined across several WPEU meetings, which also



aligned the format to the official EUSALP template and the EUSALP Presidency process timeline (drafts in summer, consolidation for the Annual Forum 2025).

## Structure of the questionnaire

The survey was organised in five concise sections to mirror the full policy pathway, from implementation facts to formal recommendations (full questionnaire and compiled answers in the annex):

- A. Stakeholders & Governance who was involved; leadership set-up; gaps in stakeholder engagement.
- B. Implementation Experience success factors, obstacles (administrative, legal, technical, capacity), and "what we changed to make it work".
- C. Broader Impacts & Learnings how pilots measured outcomes, most visible community changes, transferability vs. context-specific elements.
- D. Policy Feedback & Recommendations existing policies that helped or hindered; concrete proposals to local/regional/national/EU/EUSALP levels (incl. AG5 and cross-AG links).
- E. Looking Forward what EUSALP could do next (technical assistance, knowledge platforms, capacity building, cross-border synergies).

This structure was validated in WPEU meetings, with a clear emphasis on keeping the form light, non-compulsory per question, and usable by small municipalities, and on collecting inputs fast enough to meet the Presidency's policy cycle deadlines.

## Main results (summary)

The consolidated responses (see annex) provided a bottom-up evidence base that directly informed the EUSALP recommendations:

- A. Stakeholders & governance: Test Areas succeeded when regional facilitators, municipalities, local associations and SMEs worked together, often with a co-lead between a regional department and a local implementing body. Missing actors were typically national/regional authorities outside the pilot's core remit and time-constrained private stakeholders; periodic coordination and simple communication tools proved essential.
- B. Implementation experience: Recurrent success factors: strong local support; practical, low-cost formats (e.g., exhibitions, living-lab workshops) and technical help from EDIHs/DIHs. Recurrent barriers: administrative procurement complexity, scarce long-term funding (especially for adaptation), and digital-skills gaps. Many pilots mitigated these with lightweight pilots, flexible planning, and partner mentoring; some structural funding issues remain unresolved and require policy action.



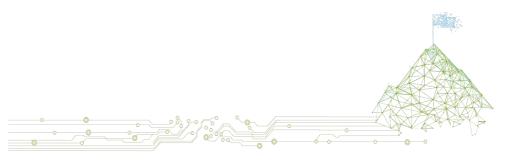
- C. Broader impacts & learnings: Most visible changes included higher public awareness, new partnerships (municipalities—associations—universities), and early digital capacity gains (e.g., VR/AI trials, local apps). Transferable elements were formats and toolkits (workshops, exhibitions, citizen apps, coworking models), while cultural symbols and tourism narratives were context-specific and need localisation.
- D. Policy feedback & recommendations: Helpful frameworks cited: national/regional digital agendas, climate-resilient planning tools, Smart Villages strands, broadband plans. Gaps and asks: simplified procurement and micro-funding for small pilots; sustained maintenance funding (not only calls); clearer data/AI governance guidance; and capacity-building for municipal staff. Concrete proposals targeted local/regional charters, federal/national funds and one-stop portals, EU/ASP support for cross-border infrastructure/skills, and EUSALP's role in technical assistance, networking and training (see detailed entries by partner in the annex).
- E. Looking forward: Test Areas called on EUSALP to co-fund transnational digital infrastructure, run transnational training and tool-sharing programmes, strengthen youth involvement, and maintain a multilingual repository of tested tools and good practices to accelerate replication across the Alps.

## Actions aimed at embedding policy recommendations in the EUSALP policy cycle

## From Survey to Policy: Feeding Recommendations into EUSALP

WPEU aligned the survey outputs with the EUSALP policy template (objectives, barriers, territorial scope, actions, actors, enablers, indicators) and the Presidency calendar, consolidating a short 2–3 page set and a detailed version for submission via AG5. Drafting milestones and editorial checkpoints are recorded in the WPEU meeting minutes; first drafts were produced and shared with EUSALP by late August/September to enter the Presidency's cycle and preparation for the Annual Forum Innsbruck, 25–26 November 2025.

Complete results (questionnaire instrument, per-partner answers and the synthesis table) are attached in the annex.





## Integration into the EUSALP Policy Cycle: Timeline and Milestones

Thanks to the leadership of AG5 by RAVA, the process of embedding SmartCommUnity's policy recommendations into the EUSALP policy cycle followed a structured, multi-step approach, as illustrated in the following image:



#### Key milestones:

- 10/06/2025: First discussion on new AG5 policy recommendations during the 23rd AG5 meeting in Villach and online.
- September 2025: Submission of the first draft of AG5 policy recommendations, integrating results from relevant projects and activities, including SmartCommUnity.
- 25/09/2025: Workshop on policy recommendations during Macro-Regional Strategies (MRS) Days, allowing for further discussion and refinement.
- 01/10/2025: 24th AG5 meeting in Freiburg and online to discuss and review policy proposals.
- 10/10/2025: Integration of new policies and feedback into the second draft of AG5 policy recommendations.
- 23–24/10/2025: EB-BAGL meeting in Salzburg for workplan and policy discussion with the EUSALP Executive Board. At this stage, the final policies are approved by the Executive Board and subsequently shared with the General Assembly for endorsement.

This iterative process ensures that recommendations derived from pilot actions and validated through partner and stakeholder engagement are systematically embedded in the official EUSALP policy cycle. The approach guarantees both bottom-up legitimacy and top-level political endorsement, maximizing the potential for real policy uptake and impact across the Alpine region.





## Policy recommendations for EUSALP policy uptake

The SmartCommUnity project developed a set of policy recommendations to foster digital transformation and smart transitions in Alpine rural and mountain territories. These recommendations are grounded in the experiences of pilot actions, policy mapping, and extensive partner consultation, and are designed to be actionable at local, regional, national, and macroregional (EUSALP) levels.

## **Key Policy Recommendations**

#### 1. Recognise and Scale Community-Led Smart Transformation

- Formalise the role of community-driven initiatives (e.g., SmartVillages, SmartCommUnity pilots) as catalysts for smart transitions.
- Embed these initiatives in strategic frameworks at all governance levels.
- Support bottom-up innovation by empowering municipalities, associations, and local actors to co-design solutions reflecting territorial needs and cultural identity.

#### 2. Build Foundational Infrastructure and Skills

- Invest in reliable, high-speed internet and resilient connectivity as a baseline for digital transformation.
- Complement infrastructure with digital literacy programmes for residents, SMEs, and public administrations.
- Launch regional academies and voucher schemes to train municipal staff and businesses in digital skills, project management, and data/privacy compliance.
- Engage youth through gamification, VR/AR, and school partnerships to foster local pride and reduce outmigration.

#### 3. Strengthen Smart Region Hubs and Simplify Access to Innovation

- Establish or reinforce a network of Smart Region hubs and Living Labs to provide shared platforms, reusable toolkits, and thematic workshops.
- Enable municipalities to reuse assets and scale solutions across borders.
- Accelerate uptake through micro-grants, light-touch procurement for small pilots, and ready-made framework contracts/templates for municipalities.

#### 4. Ensure Responsible Data Use and Shared Learning

 Adopt concise "Smart Community Data Charters" to clarify ownership, privacy, and sharing rules for municipal and community-generated data.





- Promote open access to non-sensitive datasets to foster transparency, innovation, and inclusive societal benefits.
- Support citizen apps and tourism tools that leverage open data responsibly.
- Implement a light KPI set (e.g., participants reached, SMEs engaged, schools involved, app users, satisfaction) and maintain a shared Alpine repository of good practices.

## Implementation and Governance

- Emphasise a multi-stakeholder, bottom-up approach, building on trust and networks within communities.
- Encourage structured political dialogue between governance levels through EUSALP platforms (e.g., roadshows, workshops).
- Identify responsible actors at all levels: municipalities, local associations, universities, private companies (especially SMEs), and regional development agencies.
- Prioritise foundational needs (infrastructure, digital literacy) and ensure a smart allocation of resources, combining public and private funding.

## **Impacts**

The recommendations are expected to:

- Accelerate local service markets and social innovation.
- Improve conditions for SMEs, tourism, and remote work.
- Enhance access to education, health, and public services.
- Foster inclusion, trust, and community resilience.
- Support sustainable resource management and climate adaptation.

For the complete policy recommendations—including detailed actions, governance roles, impact tables, and implementation guidelines—please refer to the annexes.

## Annexes

## Policy recommendations document

Attached the policy recommendations document "Fostering digital transformation in Alpine rural and mountain territories" prepared for EUSALP policy cycle.







## **EUSALP** EU STRATEGY FOR THE ALPINE REGION www.alpine-region.eu





Contributor (AG) — Action Group 5 Connectivity and Accessibility "Connecting people electronically and promoting accessibility to public services"



## **EXECUTIVE SUMMARY**

This policy document presents a strategic framework to accelerate digital transformation in Alpine rural and mountain territories. Its main objective is to create a supportive environment for innovation, economic growth, and social development by leveraging digital solutions and community-led approaches. The document identifies persistent gaps in digital capacity, skills, and enabling policies, as well as administrative and infrastructural barriers that hinder the adoption of new technologies. Drawing on pilot experiences and cross-regional collaboration, the recommendations focus on empowering local actors, investing in reliable connectivity and digital literacy, establishing networks of Smart Region hubs, and promoting responsible data use. The expected impacts include stronger local economies, more sustainable resource management, and greater social inclusion and community resilience. Implementation relies on coordinated action across European, national, regional, and local levels, with an emphasis on bottom-up engagement, multi-stakeholder collaboration, and dedicated resources for infrastructure, training, and long-term maintenance. The document positions Alpine territories to benefit from shared knowledge, innovative practices, and improved digital services, ensuring their competitiveness and vitality in the digital age.

## INTRODUCTION

**Policy objective:** the primary objective is to shape a supportive policy framework that accelerates the digital transformation of rural and mountain communities across the Alpine Region. This involves leveraging innovative digital solutions and community-led approaches, such as Living Labs, to create sustainable economic and social value. The intended outcomes are to improve digital connectivity, enhance local skills, and ensure the long-term viability and scalability of smart initiatives.

**Challenge to be tackled:** a key challenge is the existing gap in digital capacity and skills within rural and mountain communities, which can hinder the adoption of new technologies. This is compounded by administrative complexities and a lack of clear, supportive policies that can slow down innovative projects. The recommendations aim to overcome these barriers to create a more enabling environment for digital innovation.

**Territorial dimension:** the experiences are drawn from pilot activities in distinct local areas of the <u>SmartCommUnity project</u> but are designed to be transferable to all Alpine regions. The challenges and opportunities of digital transformation require a macro-regional approach, with a strong emphasis on fostering cross-border synergies and collaborations to develop joint digital infrastructure, environmental monitoring systems, and educational programs.

In addition to the Alpine macro-region perspective, there is significant potential for cross-macroregional exchanges, as highlighted by the comparative analysis in <u>SMART ERA project</u> (Task 7.5). This analysis revealed synergies to be further exploited between EUSALP and other strategies. These synergies open opportunities for joint projects and knowledge transfer across macro-regions, reinforcing the Alpine strategy through shared solutions and interoperable frameworks.





**Existing policy framework and need for intervention:** the pilots operate within established EU and regional programs and strategies like the Alpine Space Programme, the European Green Deal, and various digital agendas. However, a clear need for intervention exists to bridge the gap between these high-level strategies and on-the-ground implementation. There is a need for streamlined procedures, dedicated support for capacity building, and policies that ensure the long-term maintenance and sustainability of digital solutions.

## POLICY RECOMMENDATIONS (LIST)

- P1. Recognise and Scale Community-Led Smart Transformation: acknowledge the proven potential of community-driven initiatives (e.g., SmartVillages, SmartCommUnity projects) as catalysts for the smart transition of rural and mountain areas. Formalise their role at local, regional, national, and EU levels, ensuring they are embedded in strategic frameworks and supported through capacity-building, facilitation, and governance mechanisms. Promote bottom-up innovation by empowering municipalities, associations, and local actors to co-design solutions that reflect territorial needs and cultural identity.
- **P2. Build Foundational Infrastructure and Skills:** support investments in reliable, high-speed internet access and resilient connectivity as a baseline for digital transformation. Complement infrastructure with digital literacy programs for residents, SMEs, and public administrations. Launch regional academies and voucher schemes (via EDIHs or similar) to train municipal staff and businesses in digital skills, project management, and data/privacy compliance. Engage youth through gamification, VR/AR, and school partnerships to foster local pride and reduce outmigration.
- P3. Strengthen Smart Region Hubs and Simplify Access to Innovation: establish or reinforce a network of Smart Region hubs and Living Labs (e.g., Smart Alps network) to provide shared platforms, reusable toolkits, and thematic workshops (e.g., climate & mobility exhibitions). These hubs should act as facilitators for co-creation, enabling municipalities to reuse assets and scale solutions across borders. To accelerate uptake, introduce micro-grants and light-touch procurement for small pilots, and provide ready-made framework contracts and templates so small municipalities can procure services quickly and legally.
- **P4.** Ensure Responsible Data Use and Shared Learning: adopt concise "Smart Community Data Charters" to clarify ownership, privacy, and sharing rules for municipal and community-generated data. Promote open access to non-sensitive datasets to foster transparency, innovation, and inclusive societal benefits. Support citizen apps and tourism tools that leverage open data responsibly. In parallel, implement a light KPI set (e.g., participants reached, SMEs engaged, schools involved, app users, satisfaction) and maintain a shared Alpine repository of good practices to enable replication and continuous improvement.





## **IMPACTS**

The following table summarises the economic, environmental, and social impacts of each policy recommendation. These impacts are intended to provide decision-makers with a clear understanding of the potential benefits and trade-offs, helping to prioritise actions that maximise value creation, foster sustainability, and enhance community well-being across the EUSALP macro-region.

Table 1 Impacts of fostering digital transformation in alpine areas

Recommendation	Economic Impacts	Environmental Impacts	Social Impacts
P1: Recognise and Scale Community-Led Smart Transformation	Accelerates local service markets and social innovation; leverages community assets and reduces project start-up costs; increases SME participation through co-creation and demand aggregation.	Solutions better tailored to place reduce wasteful investments; enables nature-based, low-impact choices via local stewardship.	Higher participation and trust; stronger civic capacity; inclusion of vulnerable groups; cultural identity and pride reinforced
P2: Build Foundational Infrastructure and Skills	Improves conditions for SMEs/tourism; supports local marketplaces, remote work and entrepreneurship; fewer outages and lower operating costs.	Optimised civil works; modal shift to e-services reduces travel emissions; enables climate and hazard monitoring.	Improved access to education, health and public services; workforce readiness; youth retention through engaging pathways.
P3: Strengthen Smart Region Hubs and Simplify Access to Innovation	Reuse of tools lowers costs; faster delivery via micro-grants/frameworks; more pilots within the same budget; better procurement outcomes.	Targeted actions in mobility/energy/water reduce resource use; avoids duplication through shared assets.	Municipalities of all sizes can participate; peer learning increases adoption; cross-border collaboration deepens.
P4: Ensure Responsible Data Use and Shared Learning	Clear rules reduce lock-in and legal risk; open data spurs local app economy and tourism services; evidence base improves funding access.	Responsible data use supports sustainable tourism/transport; replication of low-impact designs.	Privacy and trust enhanced via Data Charters; transparency and accountability; easier replication through shared KPIs and repositories.

## **GOVERNANCE**

The table below outlines the recommended roles and actions for each level of governance — European Union, national, regional, and local — in implementing the proposed measures. This multi-level approach ensures that responsibilities are clearly defined, facilitates effective coordination, and leverages the unique capacities of each governance tier to achieve shared objectives for the Alpine region.





Table 2 Governance to fostering digital transformation in alpine areas

Recomm endation	European Union Level (EC, EP, Council)	National Level (Government, Parliament)	Regional Level	Local Level
P1	Recognise community-led approaches in programmes (e.g., Interreg, CAP, cohesion) and macro-regional strategies; fund facilitation networks and cross-border community labs.	Embed community-led innovation in rural/digital strategies; provide enabling legal frameworks; co-fund facilitators.	Operate/finance regional facilitation teams and Living Labs; provide toolkits and matchmaking; coordinate cross-border exchanges.	Co-create projects with citizens /associations; allocate local champions; share feedback/results.
P2	Co-fund cross-border broadband/5G corridors and skills alliances; define common QoS/affordability indicators.	Set universal-service targets and rural coverage incentives; streamline permits; recognise training certificates and fund vouchers (via EDIH links).	Plan corridors and shared service points; aggregate demand; run regional academies with SMEs and schools.	Provide sites and maintain access points; promote take-up; enrol staff and youth; partner with schools.
P3	Provide model clauses and pilot-friendly rules; support European DIHs and knowledge platforms.	Issue simplified procurement templates and micro-grant schemes; allow pre-commercial procurement and innovation partnerships.	Set framework contracts and helpdesks (legal/technical); operate hubs and exhibitions; train facilitators.	Apply templates; launch small procurements; co-design pilots; report lessons learned.
P4	Publish model Data Charters and open-data guidance; support common KPIs and reporting formats; align with IEA/eIDAS and data-space initiatives.	Adopt interoperability/ privacy standards; align national indicators; support dashboards and open-data portals.	Provide regional data platforms and repositories/newslette rs; support app ecosystems and capacity-building.	Adopt charters; publish non-sensitive datasets; protect privacy; track KPIs and contribute cases.

## **IMPLEMENTATION**

**General Implementation Guidelines:** implementation should follow a bottom-up approach, building on pre-existing trust within communities, local networks, and active stakeholder engagement. Utilizing regional innovation hubs (such as EDIHs) can help organize activities and provide continuity. A flexible and adaptable management style is crucial for navigating challenges effectively. Political dialogue between different levels of governance should be encouraged through structured dialogue opportunities within EUSALP (e.g. Roadshows).





**Identification of Responsible Actors:** a multi-stakeholder approach is essential, involving collaboration between local, regional, and national authorities, universities and research centers, ICT and other private sector companies, local associations, and citizens.

**Potential Enablers:** key enablers for success include strong local support, active stakeholder and consumer interest, and access to technical expertise from both public and private sectors (e.g., ICT and agri-food). Clear policy frameworks and simplified administrative procedures are critical for enabling innovation.

**Resource Requirements:** successful implementation requires dedicated resources for digital infrastructure development, ongoing education and training programs, and funding for the long-term maintenance and evolution of digital platforms and solutions. This includes support for permanent community hubs and shared resources.

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## Results on policy collection on Test Areas

Attached the results on policy collection on Test Areas of SmartCommUnity.

Partner Name	Member State	Is there an innovative
		policy in your TA?
ITC Murska Sobota	Slovenia	Yes
SAB	Switzerland	Yes
SAB	Switzerland	Yes
SAB	Switzerland	Yes
Regionalverband Südlicher	Germany	Yes
Oberrhein		
SAB	Switzerland	Yes
Thomas Egger, SAB	Switzerland	Yes
Thomas Egger, SAB	Switzerland	Yes
ANCI LIGURIA	Italy	Yes





Partner Name	Please describe the policy briefly, possibly including a reference link	Please specify at which level, otherwise select other
ITC Murska Sobota	At the center of the Digital Slovenia 2030 strategy are the individual and the environment in which he lives, and as principles of the strategy we highlight the principles of the European Declaration on Digital Rights and Principles (people at the center, solidarity and inclusion, freedom of choice, cooperation, safety and security, sustainability) and we particularly emphasize the general awareness of the importance of digital transformation, the Internet as a strategic tool of digital transformation, the protection of the free and open Internet, the pursuit of cross-sector synergistic development effects, the use of the Slovenian language and the preservation of cultural identity, the promotion of research and development of digital technologies and their use, strategic autonomy and unified the digital market, a democratic digital society and the achievement of Slovenia's development goals through digital transformation. https://www.gov.si/assets/ministrstva/MDP/Dokumenti/DSI2030-potrjena-na-Vladi-RS_marec-2023.pdf	National
SAB	With the "Digital Switzerland" strategy the Federal Council wishes to ensure that Switzerland can benefit from increasing digitisation and develop even more dynamically as an innovative national economy. The economy must be able to develop as freely as possible in the digital arena. With a view to creating an informed and democratic society and ensuring wellbeing it is also critically important that Switzerland's inhabitants can use modern information and communications technologies in their daily lives competently and securely. The new "Digital Switzerland" strategy is defined as an umbrella strategy intended to co-ordinate the numerous activities and existing expert groups already in place. In addition, the Federal Council is defining various priority areas for implementation, e.g. the digital economy, data and digital content, as well as Switzerland's exchanges with other countries, with particular focus on the digital domestic market of the European Union.	National
SAB	The Smart City Hub Switzerland Association serves to promote cooperation and the exchange of knowledge. It sees itself as a	National



	vessel for intensive work on topics and projects of common interest.	
	Smart City stands for holistic, future-oriented development concepts that aim to make cities more efficient, technologically advanced, greener and more socially inclusive. Swiss cities and	
	their administrations have been confronted with this issue at various levels for some time.	
	Important features of a smart city are networking, information exchange and closer cooperation with other stakeholders. A similar existing national platform is the Swiss Smart City Interest Group of the Swiss Federal Office of Energy, where cities, service providers and research institutions meet regularly to exchange information and experiences and to initiate projects. This open platform allows initial approaches, but not a more in-depth project-centred exchange.	
	https://www.smartcityhub.ch/home.4en.html	
SAB	The broadband atlas shows how Switzerland is supplied with high-speed broadband. The maps provide information on both the connection to the fixed network and the availability of mobile networks.	National
	The broadband atlas is an interactive application consisting of 18 maps: 15 of them describe the fixed network coverage and 3 the availability of mobile networks.	
	The fixed network maps provide information on download and upload speeds, the types of building connections available (copper, coaxial cable, fibre optic) and the active providers in the area under consideration. Mobile communication networks are represented by four maps showing the expected availability of 2G, 3G, 4G and 5G networks for each 100 m x 100 m grid. https://www.bakom.admin.ch/bakom/en/homepage/telecommunication/atlas.html	
Regionalverband Südlicher Oberrhein	digital.LÄND Since 2017, Baden-Württemberg has been one of the first federal states to bundle and coordinate digitalization topics in one house, the Ministry of the Interior, Digitalization and Municipal Affairs.	Other
	The focus is on the people of the state. Digitalization should serve them. To achieve this, the strategy formulates clear goals. All	



	projects and plans should ensure prosperity, sustainability, social cohesion and digital sovereignty in Baden-Württemberg.	
	To this end, the state government is investing in the necessary foundations. This includes the further expansion of high-performance communication networks and data centers. Key technologies such as artificial intelligence can be used to develop new products, services and business models. Baden-Württemberg is also pursuing a clear security strategy in cyberspace and ensuring the future-oriented collection, availability and usability of data. These efforts are having an impact in six areas of life: Mobility, health, business, education and training, science as well as administration and	
	municipalities. This is how everyone finds themselves: in	
SAB	digital.LÄND. HP: https://digital-laend.de/	National
SAD	Switzerland must continue stepping up its efforts in the digital transformation field if it is to remain a leader in innovation and competitiveness. The Digital Switzerland Strategy is a key instrument by which the Federal Council sets priorities for the digital transformation in Switzerland. It serves as a guide for all public and private stakeholders in the country.	National
Thomas Egger, SAB	Support to exemplary projects for sustainable spatial development. https://www.are.admin.ch/are/de/home/raumentwicklung-und-raumplanung/programme-und-projekte/modellvorhaben-nachhaltige-raumentwicklung.html	National
Thomas Egger, SAB	New Regional Policy. https://www.seco.admin.ch/seco/de/home/Standortfoerderung/ Regional_Raumordnungspolitik/nrp.html	National
ANCI LIGURIA	Italian National Strategy for Inner Areas	Local

Partner Name	What is the responsible body?	Which of the following areas does the policy refer to?
ITC Murska	Ministry for digital transformation	Smart Environment, Smart Mobility,
Sobota		Smart Governance, Smart People,
		Smart Economy, Smart Living
SAB	Swiss confederation	Smart Environment, Smart Mobility,
		Smart Governance, Smart People,
		Smart Economy, Smart Living
SAB	Association of cities	Smart Environment, Smart Mobility,
		Smart Governance, Smart People,
		Smart Economy, Smart Living



SAB	Federal office of Telecommunication	Smart Environment, Smart Mobility,
	(BAKOM)	Smart Governance, Smart People,
		Smart Economy, Smart Living
Regionalverband	Baden-Württemberg Ministry of the	Smart Environment, Smart Mobility,
Südlicher	Interior, Digitalization and	Smart Governance, Smart People,
Oberrhein	Communities	Smart Economy, Smart Living
SAB	Federal Office for communication	Smart Environment, Smart Mobility,
		Smart Governance, Smart People,
		Smart Economy, Smart Living
Thomas Egger,	Federal Office for Spatial	Smart Environment, Smart Mobility,
SAB	development	Smart Governance, Smart People,
		Smart Economy, Smart Living
Thomas Egger,	State secretariat for economic	Smart People, Smart Economy
SAB	affairs SECO	
ANCI LIGURIA	Liguria Region. Furthermore, the	Smart Mobility, Smart Governance,
	ongoing area has a Referent Major,	Smart People, Smart Living
	that coordinates the implementation	
	of the Strategy.	

Partner Name	Has the policy a positive impact? Which one?	How in your opinion can the policy instrument be improved?
ITC Murska Sobota	The strategic document is well structured and realistic	With an Action plan which is still in the progress
SAB	Digital Switzerland: It provides answers how different entities can benefit from digitalisation and delivers guidelines for public institutions	-
SAB	smartcityhub: yes, it improved the collaboration among cities in the field of smart transition	-
SAB	Yes, the broadband atlas shows how Switzerland is supplied with high-speed broadband. The maps provide information on both the connection to the fixed network and the availability of mobile networks. This information is very helpful for municipalities and regions when they are planning accessibility and connectivity to services of general interest, that are beneficiary to all 6 smartness areas	To provide more information on broadband implementation and contact adresses.





Regionalverband	The state is promoting digitalization initiatives with a	Simplified
Südlicher	broad package of measures. Numerous projects have	application process
Oberrhein	been successfully implemented and initiated in various	and faster
	areas (healthcare, broadband expansion, climate	application
	protection, administration, schools).	processing
SAB	It prepares the ground for a widespread and secure use	-
	of AI. It assures the access to software to everybody via	
	an open source access.	
Thomas Egger,	This is a concrete support-program to innovative	-
SAB	projects which are exemplary character for others to	
	follow. A small amount of projects can be supported	
	during the different periods of the program. The	
	program allows also to test new, innovative	
	approaches.	
Thomas Egger,	The policy area supports local and regional initiatives	-
SAB	to stimulate entrepreneurship and innovation in rural,	
	mountain and cross border (Interreg) areas.	
ANCI LIGURIA	Yes. Telemedicine	Improving the
		digital
		infrastructure (BUL)
		to make the
		contact easier.

Partner Name	What is a key characteristic/added value that made the policy	
	successful/convenient/interesting/engaging?	
ITC Murska	It is conrete enough to follow	
Sobota		
SAB	In the elaboration a broadly represantative stakeholdergroup has been included	
SAB	Strong tools for knowledge exchange with various exchange groups	
SAB	It provides easily an overview on the broadband situation in a particular area in Switzerland	
Regionalverband Südlicher Oberrhein	Incentive to realize digitalisation projects (faster) + offering financial support and the specific know-how needed	
SAB	The strategy is being updated every year, this means that topics are being selected according to the needs and priorities	
Thomas Egger,	The program does support intersectorial approaches and is the result of the	
SAB	cooperation of different federal offices	
Thomas Egger, SAB	The NRP relies on a revolving fund, which has been accumulated since the beginning in 1974. The fund finances itself to a great extend by returning	





Smar	tComm	Uni	ity

	loans. Therefore, the annual budgetary impact for the Confederation to kee the fund working is less important	
	the fund working is tess important	
ANCI LIGURIA	The bottom up approach	

## Results on policy integration by AI

Attached the results on policy integration by AI operated by RAVA and cross-checked and integrated by partners.

Member State	Region	Policy title (local language)	Policy title (EN translation)	Level
Austria	Vorarlberg	Gesamtheitliche Netzstrategie Vorarlberg / Glasfaserstandard Vorarlberg	Comprehensive Network Strategy / Fibre Standard Vorarlberg	Regional
Austria	Tirol	Breitband Masterplan Tirol 2024–2028 / Breitbandoffensive Tirol	Tyrol Broadband Masterplan 2024–2028	Regional
Austria	Salzburg	Breitband – Ziel Gigabit bis 2030	Broadband expansion – gigabit goal by 2030	Regional
Austria	Salzburg	Salzburg.Digital – Digitalisierungsoffensiv e für die Salzburger Wirtschaft	Salzburg.Digital – Digitalisation Initiative for Businesses	Regional
Austria	Kärnten	Breitbandausbau Kärnten – BIK GmbH / KELAG	Carinthia Broadband Expansion – BIK & KELAG	Regional
Austria	Steiermark	Breitbandstrategie Steiermark 2030 / sbidi	Styria Broadband Strategy 2030 / sbidi	Regional
Austria	Tirol	Tiroler Wirtschafts- und Innovationsstrategie – Maßnahmenprogramm 2025–2027	Tyrolean Economic and Innovation Strategy – Action Programme 2025–2027	Regional





Austria	Oberösterreich	Breitband Oberösterreich – Ziele & Aufgaben (Breitbandbüro) / FiberService OÖ	Upper Austria Broadband – Goals & Tasks / FiberService OÖ	Regional
Austria	Niederösterreic h	nöGIG – Niederösterreichische Glasfaserinfrastruktur (NÖ Glasfaser)	Lower Austria Fibre Infrastructure Programme (nöGIG)	Regional
Austria	Wien	Digitale Agenda 2030 der Stadt Wien	City of Vienna Digital Agenda 2030	Regional
Austria	Burgenland	Breitbandstrategie Burgenland 2030 / Masterplan & Backbone	Burgenland Broadband Strategy 2030 / Masterplan & Backbone	Regional
Austria	National	Masterplan für den ländlichen Raum (BMLRT/BMK aktuell)	Masterplan for the Rural Area	National
Austria	National	Digitaler Aktionsplan (BMDW)	Digital Action Plan	National
Austria	Oberösterreich	upperVISION2030 – Wirtschafts- & Forschungsstrategie	upperVISION203 0 – Economic & Research Strategy	Regional
Austria	Oberösterreich	Innovationsreports der Oö. Zukunftsakademie (Trend- & Innovationsberichte)	Upper Austria Future Academy – Trend & Innovation Reports	Regional/ Local
Austria	National	Breitbandstrategie 2030	Broadband Austria 2030	National
France	Auvergne-Rhôn e-Alpes	Auvergne Très Haut Débit (ATHD) / Réseaux d'initiative publique	Auvergne Very High-Speed Plan	Regional
France	Provence– Alpes–Côte d'Azur (Région Sud)	THD régional appuyé sur les RIP départementaux (ex. Var Très Haut Débit)	Regional THD leveraging departmental RIPs	Regional





France	Bourgogne-	SPL BFC Numérique /	SPL BFC	Regional
	Franche-Comt	BFC Fibre (DSP	Numérique / BFC	
	é	d'affermage – RIP)	Fibre	
France	National	Plan France Très Haut Débit	French Very High Speed Plan	National
Germany	Baden-Württe mberg	Digitalisierungsstrategi e digital.LÄND	digital.LÄND – Digitalisation Strategy	Regional
Germany	Bavaria	Bayerische Gigabitrichtlinie (BayGibitR) / Schnelles Internet in Bayern	Bavarian Gigabit Guideline – Broadband Programme	Regional
Germany	National	Gigabitstrategie der Bundesregierung	Federal government's gigabit strategy	National
Italy	Valle d'Aosta	Agenda Digitale Valle d'Aosta 2024–2026	Valle d'Aosta Digital Agenda 2024–2026	Regional
Italy	Valle d'Aosta	VDA Broadbusiness / Piano BUL Valle d'Aosta	Ultra-broadband plan (BUL) Valle d'Aosta	Regional
Italy	Liguria	Piano Strategico Digitale 2023–2025	Digital Strategic Plan 2023–2025	Regional
Italy	Liguria	Strategia Digitale per la Digitalizzazione e l'Innovazione	Digital Strategy for Digitalisation & Innovation	Regional
Italy	Provincia Autonoma di Trento	Trentino Distretto Digitale 2026	Trentino Digital District 2026	Regional
Italy	Provincia Autonoma di Bolzano – Alto Adige / Südtirol	Alto Adige Digitale 2022–2026	South Tyrol Goes Digital 2022– 2026	Regional
Italy	Veneto	ADV 2025 – Agenda Digitale del Veneto	Digital Agenda of Veneto 2025	Regional
Italy	Friuli Venezia Giulia	ADfvg – Agenda Digitale del Friuli Venezia Giulia	Digital Agenda of Friuli Venezia Giulia	Regional
Italy	Piemonte	Piano Strategico pluriennale ICT 2024– 2026	Multi-year ICT Strategic Plan 2024–2026	Regional





Italy	Piemonte	Piano Attuativo	Multi-year ICT	Regional
		pluriennale ICT 2024– 2026	Implementation Plan 2024–2026	
Italy	Lombardia	Programma Strategico per la Semplificazione e Trasformazione Digitale (DGR XII/3325 – 31/10/2024)	Strategic Programme for Simplification and Digital Transformation	Regional
Italy	National	Italia Digitale 2026 (PNRR) and Piano Strategico Banda Ultralarga	Digital Italy 2026 (PNRR) and Strategic Plan Ultrabroadband	National
Liechten stein	Liechtenstein	E-Government Strategie Liechtenstein (April 2019) / Digitale Agenda Liechtenstein	E-Government Strategy Liechtenstein / Digital Agenda	National
Liechten stein	National	Digitale Agenda Liechtenstein	Digital Agenda Liechtenstein	National
Slovenia	National	Digitalna Slovenija 2030	Digital Slovenia 2030	National
Switzerla nd	Valais/Wallis	Stratégie « Services numériques des autorités valaisannes »	Strategy "Digital services of the Valais authorities"	Regional
Switzerla nd	Ticino	Strategia per la trasformazione digitale del Cantone Ticino (2024)	Digital Transformation Strategy of Canton Ticino	Regional
Switzerla nd	Bern	Strategie Digitale Verwaltung des Kantons Bern	Digital Administration Strategy – Canton Bern	Regional
Switzerla nd	Uri	Digitalisierungsstrategi e Kanton Uri	Digitalisation Strategy – Canton Uri	Regional
Switzerla nd	Graubünden	Strategie digitale Verwaltung Kanton Graubünden 2024– 2028	Digital Administration Strategy Grisons 2024–2028	Regional
Switzerla nd	Vaud	Stratégie numérique du Canton de Vaud / Office de la	Canton of Vaud Digital Strategy / Office for Digital	Regional



		transformation	Transformation	
		numérique (2025)	(2025)	
Switzerla	Schwyz	Strategie Digitale	Digital	Regional
nd		Verwaltung Schwyz	Administration	
		2032 + Gesetz über die	Strategy Schwyz	
		digitale Verwaltung	2032 + Law	
		(Entwurf)	(draft)	
Switzerla	Glarus	Digitalisierungsstrategi	Canton of Glarus	Regional
nd		e des Kantons Glarus	Digitalisation	
		(2019)	Strategy (2019)	
Switzerla	Obwalden &	Informatikstrategie	IT Strategy	Regional
nd	Nidwalden	OW/NW 2022 +	OW/NW 2022 +	
		gemeinsames	joint eGov portal	
		eGov-Portal (geplant	(planned 2026)	
		2026)		
Switzerla	St. Gallen	E-Government-Strategi	E-Government	Regional
nd		e 2019–2022 +	Strategy 2019–	
		Portal-Strategie (2022)	2022 + Portal	
			Strategy (2022)	
Switzerla	Aargau	Fachstrategie	Aargau IT	Regional
nd		Informatik des Kantons	Strategy 2020–	
		Aargau 2020–2026 /	2026 /	
		SmartAargau	SmartAargau	
Switzerla	Basel-Stadt	Digitalstrategie	Basel-Stadt	Regional
nd		Basel-Stadt	Digital Strategy	
Switzerla	Basel-Landsch	Digitalisierungsstrategi	Basel-Landschaf	Regional
nd	aft	e BL / BL digital+ (2023–	t Digitalisation	
		2032)	Strategy / BL	
			digital+	
Switzerla	Fribourg /	Plan directeur de la	Digital	Regional
nd	Freiburg	digitalisation et des SI	Masterplan & IS	
		(Administration 4.0)	Strategy	
			(Administration	
			4.0)	
Switzerla	Genève	Règlement sur	E-Government	Regional
nd		l'administration en	Regulation	
		ligne (RAEL) –	(RAEL) – Canton	
		e-Government	Geneva	
Switzerla	Jura	Stratégie numérique	Digital Strategy	Regional
nd		(2025) – République et	(2025) – Canton	
		Canton du Jura	Jura	



Switzerla nd	Luzern	Strategie zur Gestaltung des digitalen Wandels (2022)	Strategy for Shaping the Digital Transformation (2022)	Regional
Switzerla nd	Neuchâtel	Digital-Strategie Kanton Neuchâtel (portail digitalisation)	Canton of Neuchâtel Digital Strategy (digitalisation portal)	Regional
Switzerla nd	Schaffhausen	Digitale Verwaltung Schaffhausen – Digitalisierungsstrategi e (2024)	Digital Administration Schaffhausen – Digitalisation Strategy (2024)	Regional
Switzerla nd	Solothurn	Digitalisierungsstrategi e 2023–2025 / Impulsprogramm SO!Digital	Digitalisation Strategy 2023– 2025 / SO!Digital	Regional
Switzerla nd	Thurgau	Strategie Digitale Verwaltung Thurgau + KDV / eTG	Digital Administration Strategy Thurgau + KDV / eTG	Regional
Switzerla nd	Zug	Digitalstrategie Kanton Zug 2020–2026	Canton Zug Digital Strategy 2020–2026	Regional
Switzerla nd	Zürich	Strategie Digitale Verwaltung & IKT – «gemeinsam digital unterwegs»	Digital Administration & ICT Strategy – Canton Zurich	Regional
Switzerla nd	Appenzell Ausserrhoden	eGovernment- und Informatik-Strategie 2021 (AR)	E-Government & ICT Strategy 2021 (Appenzell Ausserrhoden)	Regional
Switzerla nd	Appenzell Innerrhoden	E-Government-Strategi e Kanton Appenzell Innerrhoden	E-Government Strategy – Canton Appenzell Innerrhoden	Regional
Switzerla nd	National	Digital Switzerland Strategy 2025	Digital Switzerland Strategy 2025	National



Responsib le body	Smartness dimensions	Brief description (with official link)	EU link (if applica ble)
Land Vorarlberg	Smart Governance ; Smart Economy; Smart Living; Smart Mobility	Breitband- und Glasfaser-Standards; Top-up zu BBA2030:OpenNet. Link: https://vorarlberg.at/breitband	Digital Decade; GIA; BBA203 0
Land Tirol; BBSA	Smart Governance ; Smart Economy; Smart Living; Smart Mobility	Flächendeckende Glasfaser im Dauersiedlungsraum; Unterstützung Gemeinden. Link: https://www.tirol.gv.at/arbeit- wirtschaft/wirtschaft-und- arbeit/breitbandoffensive-tirol/	Digital Decade; GIA; BBA203 0
Land Salzburg	Smart Governance ; Smart Economy; Smart Living; Smart Mobility	Ausbau & Förderung (BBA2030) – nahezu flächendeckend bis 2030. Link: https://www.salzburg.gv.at/themen/wirtschaf t/breitband	Digital Decade; GIA; BBA203 0
Land Salzburg – Wirtschaft	Smart Economy; Smart People; Smart Governance	Förderprogramm 2024–2025 (Digi-Security, Digi-Invest, Digi-Bonus). Link: https://www.salzburg.gv.at/digitalisierungsoff ensive	Digital Decade; Data Act
Land Kärnten; BIK GmbH; KELAG	Smart Governance ; Smart Economy; Smart Living; Smart Mobility	>€100m in 2025; 800 km; 11,150 Haushalte; Partnerschaft bis 2030 >€300m. Link: https://www.ktn.gv.at/Service/News?nid=384 64	Digital Decade; GIA; BBA203 0



Land Steiermark ; sbidi	Smart Governance ; Smart Economy; Smart Living; Smart Mobility	Masterplan & Koordination; Versorgung bis 2030. Link: https://www.wirtschaft.steiermark.at/cms/ziel/161801734/DE/	Digital Decade; GIA; BBA203
Land Tirol; Standortag entur Tirol; Wirtschaft skammer Tirol; Tiroler Wissensch aftsförderu ng	Smart Economy; Smart Governance ; Smart People; Smart Environmen t; Smart Mobility; Smart Living	Strategisches Maßnahmenprogramm des Landes Tirol zur Förderung von Wirtschaft, Forschung, Innovation, Digitalisierung, Nachhaltigkeit und Fachkräfteentwicklung bis 2027. Link: https://www.tirol.gv.at/arbeit-wirtschaft/wirtschaft-und-arbeit/	EFRE 2021– 2027; Digital Decade; Europea n Green Deal; Horizon Europe
Land Oberösterr eich; Breitbandb üro OÖ; FiberServic e OÖ GmbH	Smart Governance ; Smart Economy; Smart Living; Smart Mobility	Koordination & Beratung; FTTH-Rollout als Schwerpunkt von "Fit for Future – OÖ 2030". Links: https://breitband-ooe.at/themen/; https://www.land- oberoesterreich.gv.at/139987.htm	BBA203 0; EU Digital Decade; GIA
Land Niederöste rreich; nöGIG Service GmbH	Smart Governance ; Smart Economy; Smart Living; Smart Mobility	Öffentlicher Open-Access Glasfaserausbau; zentrale Info-/Bestellplattform. Link: https://www.noegig.at/	BBA203 0; EU Digital Decade; GIA
Stadt Wien – CIO / Digitales Wien	Smart Governance ; Smart People; Smart Economy; Smart Living;	Strategie 2030 (adoptiert 01.10.2024): mein.wien Services, Skills, Cyber, Verantwortung. Links: https://digitales.wien.gv.at/en/vienna- launches-digital-agenda-2030/; https://www.digital.wienbibliothek.at/downlo ad/pdf/5280960.pdf	Digital Decade principle s; Data governa nce



	Smart		
	Mobility;		
	Smart		
	Environmen		
Land	Consort	Marraya ata wa wa a santuu waa Dwa itha a wad 0	DDAGGG
Land	Smart	Kompetenzzentrum Breitband &	BBA203
Burgenlan	Governance	Burgenland-Backbone; EU/Bund/Land	0; EU
d; BE	; Smart	kofinanziert. Links:	Digital
Technolog	Economy; Smart	https://www.burgenland.at/themen/breitban	Decade; GIA
y GmbH;		dstrategie/;	GIA
Burgenlan	Living; Smart	https://burgenlandenergie.at/de/gemeinden/ breitbandausbau/	
d Energie AG		breitbandausbau/	
Bundesmi	Mobility Smart	Rundoewoiter Dehmon mit Schwernunkten zu	EU
nisterium	Governance	Bundesweiter Rahmen mit Schwerpunkten zu Dezentralisierung, Digitalisierung,	Long-
(vormals	; Smart	Daseinsvorsorge, Mobilität u.a.; Relevanz für	term
BMLRT,	People;	Pilot- und Testregionen (Tirol, NÖ) und	Vision
heute	Smart	Einbringung von Dezentralisierungs- und	for Rural
BMK/BAWI	Economy;	Digitalisierungskonzepten aus	Areas;
/AGRL –	Smart	SmartCommUnity. Link:	Digital
siehe Link)	Living;	https://info.bmlrt.gv.at/themen/regionen-	Decade
3.3	Smart	raumentwicklung/raumentwicklung/masterpl	
	Mobility;	an-fuer-den-laendlichen-raum.html	
	Smart		
	Environmen		
	t		
Bundesmi	Smart	Aktionsfelder: Wirtschaft (Datennutzung),	EU
nisterium	Economy;	Staat (Digital-Services), Bildung/F&I,	Digital
für Arbeit	Smart	Gesundheit/Pflege, Sicherheit & Infrastruktur	Decade
und	Governance	(Resilienz). Bezug zu SmartCommUnity:	2030;
Wirtschaft	; Smart	Datenräume/Plattformen, digitale	EU Data
(vormals	People;	Kompetenzen, digitale Daseinsvorsorge. Link:	Strategy
BMDW)/Bu	Smart	https://www.bmdw.gv.at/Themen/Digitalisier	
nd; siehe	Living;	ung/Strategien/Digitaler-Aktionsplan.html	
Link	Smart		
	Mobility;		
	Smart		
	Environmen		
	t		
Land	Smart	Schwerpunkte: Digitale Transformation;	ERDF/E
Oberösterr	Economy;	Systeme und Technologien für den	SF+
eich –	Smart	Menschen; Vernetzte und effiziente Mobilität.	2021–
Abteilung	People;	Link:	2027;



Wirtschaft & Forschung	Smart Mobility; Smart Living; Smart Governance	https://www.uppervision.at/fileadmin/user_upload/Projektwebsites/uppervision/Statische_Seiten/biz_uppervision2030_programm2022_web-low.pdf	EU Digital Decade
Land Oberösterr eich – Zukunftsak ademie (Abteilung Trends und Innovation)	Smart People; Smart Economy; Smart Living; Smart Governance	Reports u.a.: "Chance Digitalisierung – Ideen für Gemeinden und Regionen", "Leben an mehreren Orten – Multilokalität", "Urbane Qualitäten für ländliche Regionen", "Coworking Spaces am Land" – Impulse für 170 Gemeinden des Agenda-Zukunftsnetzwerks; Anknüpfung an SmartCommUnity für Sichtbarkeit smarter Innovationen im ländlichen Raum. Link: https://www.ooe-zukunftsakademie.at/publikationen.htm	EU Rural Vision; Digital Decade
Federal Ministry (BMF/BMK/ BMKÖS) via FFG	Smart Environmen t, Smart Mobility, Smart Governance , Smart People, Smart Economy, Smart Living	Broadband Austria 2030 – national strategy to provide nationwide gigabit-capable access networks by 2030; supports fibre and 5G with funding calls (Connect, GigaApp). Link: https://www.ffg.at/en/Breitband2030; strategy doc: https://data.breitbandbuero.gv.at/PUB_Breit bandstrategie-2030.pdf	EU Digital Decade
Auvergne Numérique (RIP)	Smart Governance ; Smart Economy; Smart Living; Smart Mobility	RIP per copertura FTTH. Link: https://www.auvergne- numerique.fr/presentation-du-projet-thd/	Plan France THD; EU Digital Decade
Région Sud + Départeme nts	Smart Governance ; Smart Economy; Smart Living;	Cadre régional THD via RIP départementaux. Lien: https://www.maregionsud.fr/	Plan France THD; EU Digital Decade



Smort		
-	Final site time / service and a DID / F	DI
Governance; Smart Economy; Smart Living; Smart	départements). Lien: https://bfcfibre.fr/	Plan France THD; EU Digital Decade
Smart	Programme to generalise fibre and verv-high-	EU
Mobility, Smart Governance , Smart People, Smart Economy, Smart Living, Smart Environmen t	speed connectivity, managed by ANCT and ARCEP. Links: https://anct.gouv.fr/programmes- dispositifs/france-tres-haut-debit; https://www.arcep.fr/mes-demarches-et- services/collectivites/fiches-pratiques/le- plan-france-tres-haut-debit-pfthd.html	Digital Decade
	Weiterentwicklung der Landesstrategie. Link:	German
Governance; Smart People; Smart Economy; Smart Living; Smart Mobility; Smart Environmen t	https://im.baden- wuerttemberg.de/de/service/publikation/did/ digitalisierungsstrategie-digitallaend	y Gigabits trategie; EU Digital Decade
Smart	Förderprogramm für gigabitfähige	EU
Economy; Smart Governance ; Smart Living;	Infrastruktur. Link: https://www.schnelles-internet.bayern.de/	Digital Decade; GIA; German y
	; Smart Economy; Smart Living; Smart Mobility Smart Mobility, Smart Governance , Smart People, Smart Economy, Smart Living, Smart Environmen t Smart Governance ; Smart Economy; Smart Environmen t Smart Smart Economy; Smart Economy; Smart Economy; Smart Economy; Smart Economy; Smart Living; Smart Economy; Smart Living; Smart Economy; Smart Mobility; Smart Environmen t Smart Economy; Smart Governance	Smart Governance; Smart Economy; Smart Living; Smart Governance, Smart Living; Smart Governance, Smart Mobility  Smart Mobility, Smart Governance, Smart Heople, Smart Economy, Smart Living, Smart Living, Smart Living, Smart Living, Smart Living, Smart Living, Smart Economy, Smart Living, Smart Living, Smart Environmen t Smart Economy; Smart Economy; Smart Economy; Smart Environmen t Smart Smart Economy; Smart Covernance Smart Economy; Smart Economy; Smart Economy; Smart Living; Smart Economy; Smart Living; Smart Smart Economy; Smart Living; Smart Förderprogramm für gigabitfähige Infrastruktur. Link: https://www.schnelles-internet.bayern.de/



und für	Smart		Gigabits
Heimat	Mobility		trategie
Federal Ministry for Digital and Transport (BMDV)	Smart Environmen t, Smart Mobility, Smart Governance , Smart People, Smart Economy, Smart Living	Gigabitstrategie der Bundesregierung – targets fibre to every home and latest mobile standard by 2030; improved permit rules and funding for underserved areas. Links: https://www.bundesregierung.de/bregde/gigabitstrategie-2076424; PDF: https://www.bmv.de/SharedDocs/DE/Anlage/K/gigabitstrategie.pdf	EU Digital Decade
Regione Autonoma Valle d'Aosta – Dipartimen to Innovazion e e Agenda Digitale	Smart Governance ; Smart People; Smart Economy; Smart Living; Smart Mobility; Smart Environmen t	Piano triennale e linee d'azione su infrastrutture e servizi digitali; monitoraggio pubblico dei progetti. Link: https://www.regione.vda.it/innovazione/progr ammazione/piano_pluriennale/agenda_digita le/default_i.aspx	Digital Decade 2030 targets; support s Italy's BUL under PNRR
Regione Autonoma Valle d'Aosta; INVA S.p.A.; Infratel	Smart Governance ; Smart Economy; Smart Living; Smart Mobility	Programma cofinanziato (FESR/PNRR) per dorsali in fibra e copertura BUL; avanzamento pubblico. Link: https://www.ansa.it/valledaosta/notizie/2024 /11/19/infratel-piano-bando-ultra-larga-all80- in-valle-daosta_10d64850-c0c5-499a-852d- f0e49be09463.html	EU Cohesio n Policy; Digital Decade; Gigabit Infrastru cture Act (GIA)
Regione Liguria; Liguria Digitale S.p.A.	Smart Governance ; Smart People; Smart Economy; Smart Living;	Documento triennale per la digitalizzazione regionale. Link: https://www.regione.liguria.it/homepage-attivita-istituzionale/agenda-digitale/strategia-digitale-2023-2025.html	Digital Decade; Data Act



	1 _		I
	Smart Mobility		
Liguria Digitale S.p.A.	Smart Governance ; Smart Economy; Smart People; Smart Living	Portfolio di 50 progetti (71 interventi). Link: https://www.liguriadigitale.it/strategia-digitale/	Digital Decade 2030 goals
Provincia Autonoma di Trento	Smart Governance ; Smart People; Smart Economy; Smart Living; Smart Mobility	Strategia ICT e semplificazione PA fino al 2026. Link: https://www.provincia.tn.it/Argomenti/Focus/Trentino-Distretto-Digitale-2026	PNRR; Digital Decade
Provincia Autonoma di Bolzano - Ripartizion e Informatic a	Smart Governance ; Smart People; Smart Economy; Smart Living	Agenda e piano ICT. Link: https://digitalnow.provincia.bz.it/it/digitalno w	EU digital principle s; Data Act
Regione del Veneto – Direzione ICT e Agenda Digitale	Smart Governance ; Smart People; Smart Economy; Smart Living; Smart Mobility; Smart Environmen t	Documento programmatico su infrastrutture, competenze, servizi digitali e dati. Link: https://www.agendadigitaleveneto.it/	Digital Decade; ERDF/E SF+
Regione Autonoma	Smart Governance ; Smart	Quadro strategico con Programma Triennale ICT. Link: https://adfvg.regione.fvg.it/cos-e- adfvg	EU Digital



FVG; Insiel	Poople		Vaanda.
*	People; Smart		Agenda;
S.p.A.			BUL; GIA
	Economy;		
	Smart		
	Living;		
	Smart		
	Mobility		
Regione	Smart	Quadro strategico e obiettivi. Link:	Digital
Piemonte –	Governance	https://www.regione.piemonte.it/web/temi/s	Decade;
RTD	; Smart	viluppo/transizione-al-digitale	Data Act
	People;		
	Smart		
	Economy;		
	Smart Living		
Regione	Smart	Roadmap iniziative e KPI. Link:	Digital
Piemonte –	Governance	https://www.regione.piemonte.it/web/temi/s	Decade;
RTD	; Smart	viluppo/transizione-al-digitale	GIA
	People;		
	Smart		
	Economy		
Regione	Smart	Cloud, sanità digitale, interoperabilità e	Digital
Lombardia	Governance	servizi data-driven. Link:	Decade;
20111241414	; Smart	https://www.regione.lombardia.it/wps/portal	Data
	People;	/istituzionale/HP/DettaglioRedazionale/istitu	Act; Al
	Smart	zione/lombardia+semplice/programma-	Act
	Economy;	strategico	7100
	Smart		
	Living;		
	Smart		
	Mobility		
Dipartimen	Smart	Italia Digitale 2026 (PNRR) and Piano	EU
to per la	Governance	Strategico Banda Ultralarga – digital PA/cloud	
Trasformaz		and 1 Gbps coverage objectives; national	Digital Decade
	, Smart		Decade
ione	People,	portal for BUL rollout. Links:	
Digitale;	Smart	https://innovazione.gov.it/italia-digitale-	
Infratel/MI	Economy,	2026/ ; https://bandaultralarga.italia.it/	
MIT	Smart		
	Living,		
	Smart		
	Mobility,		
	Smart		
	Environmen		
	t		



Regierung des Fürstentu ms Liechtenst ein  Governme nt of Liechtenst ein	Smart Governance ; Smart People; Smart Economy; Smart Living Smart Governance , Smart People, Smart Economy,	Prinzipien digital-by-design, once-only, mobile-first; Umsetzungsvorhaben. Link: https://www.regierung.li/files/attachments/ik r-egovernmentstrategie-a4-d-638354093413066255.pdf  E-Government Strategy (2019) under the broader "Digitale Agenda Liechtenstein" – digital-by-design services, eID, once-only, security-by-design. Links: https://www.regierung.li/files/attachments/ik r-egovernmentstrategie-a4-d-	Tallinn Declarat ion; EU/EEA digital principle s Aligned with EU Digital Decade
	Smart Living	638354093413066255.pdf; overview: https://dig.watch/resource/the-e- government-strategy-of-liechtenstein	
Ministry for Digital Transform ation (SI)	Smart Environmen t, Smart Mobility, Smart Governance , Smart People, Smart Economy, Smart Living	Digital Slovenia 2030 – national strategy with pillars on gigabit infrastructure, skills, digital public services, cybersecurity; aligned with EU principles. Links: https://www.gov.si/assets/ministrstva/MDP/Dokumenti/DSI2030-potrjena-na-Vladi-RS_marec-2023.pdf; overview: https://digital-skills-jobs.europa.eu/en/actions/national-initiatives/national-strategies/slovenia-digital-slovenia-2030	EU Digital Decade
Canton du Valais – Conseil d'État	Smart Governance ; Smart People; Smart Economy; Smart Living	Cadre e-services (authentification, signature, portail unique); collecte unique; open data. Lien: https://www.vs.ch/web/strategie-numerique	Digital Switzerl and Strategy
Repubblic a e Cantone Ticino – Consiglio di Stato	Smart Governance ; Smart People; Smart Economy; Smart Living	Visione, priorità e governance; attuazione pilastri; approvata 29.02.2024. Link: https://www4.ti.ch/tich/area-media/comunicati/dettaglio-comunicato/?NEWS_ID=236431	Digital Switzerl and Strategy



Kanton	Smart	Vollständig elektronische Abwicklung als Ziel.	DVS
Bern –	Governance	Link:	framewo
Staatskanz	; Smart	https://www.sta.be.ch/de/start/themen/digit	rk
lei	People;	ale-verwaltung/strategie.html	
	Smart		
	Economy		
Kanton Uri	Smart	Ziele & Massnahmen bis 2030; Vernetzte	DVS
_	Governance	Verwaltung Uri. Link:	framewo
Landamma	; Smart	https://www.ur.ch/_docn/235418/Digitalisier	rk
nnamt /	People;	ungsstrategie_Kanton_Uri.pdf	
Standeska	Smart		
nzlei	Economy;		
	Smart Living		
Kanton	Smart	Portal, IAM, GEVER, e-Signatur; Aufsatz auf	Digital
Graubünde	Governance	2019–2023. Link:	Switzerl
n –	; Smart	https://www.gr.ch/DE/institutionen/verwaltu	and
Fachstelle	People;	ng/dfg/ds/stabdv/dvgr/Seiten/Strategie-	Strategy;
E-Governm	Smart	digitale-Verwaltung.aspx	DVS
ent	Economy;		
	Smart Living		
État de	Smart	Stratégie 2018 (politique de la donnée,	Digital
Vaud –	Governance	infrastructures, inclusion) + création de	Switzerl
Conseil	; Smart	l'Office (2025) pour piloter la mise en œuvre.	and
d'État	People;	Liens:	Strategy
	Smart	https://www.vd.ch/actualites/communiques-	
	Economy;	de-presse-de-letat-de-	
	Smart Living	vaud/detail/communique/le-canton-se-dote-	
		dune-strategie-numerique-ambitieuse-qui-	
		favorise-linnovation-et-protege-les-vaudois-	
		1543486151;	
		https://www.vd.ch/actualites/communiques-	
		de-presse-de-letat-de-	
		vaud/detail/communique/un-office-pour-	
		piloter-la-transformation-numerique-de-	
		ladministration-cantonale	
Kanton	Smart	Digitaler Schalter (Go-Live 2026), IAM,	Digital
Schwyz –	Governance	once-only; Gesetzesentwurf 2025. Link:	Switzerl
Finanzdep	; Smart	https://www.sz.ch/behoerden/verwaltung/fin	and
artement /	People;	anzdepartement/departementssekretariat/di	Strategy;
Staatskanz	Smart	gitale-verwaltung.html/8756-8758-8802-	DVS
lei	Economy;	10332-10333-10334	
	Smart Living		



Kanton Glarus – Staatskanz lei	Smart Governance ; Smart People; Smart Economy; Smart Living	Handlungsfelder und Umsetzung; ergänzt e-Government Strategie. Link: https://www.gl.ch/public/upload/assets/304 55/Digitalisierungsstrategie.pdf	Digital Switzerl and Strategy; DVS
Kantone Obwalden & Nidwalden ; Gemeinde n; ILZ OW/NW	Smart Governance ; Smart People; Smart Economy	Gemeinsame Strategie (Vision 2027); Portalbeschlüsse 2025; Go-Live H2 2026. Links: https://www.ow.ch/_docn/269542/Informatik strategie_OW_NW.pdf; https://www.nw.ch/aktuellesinformationen/1 25581	Digital Switzerl and Strategy; DVS
Kanton St. Gallen; St.Galler Gemeinde n – Geschäftss telle E-Governm ent	Smart Governance ; Smart People; Smart Economy; Smart Living	Gemeinsame E-Gov-Strategie und 2022 Portal-Strategie. Links: https://www.vdz.org/sites/default/files/2018- 07/E-Government-Strategie_2019- 2022_V2.0.pdf; https://www.sg.ch/wirtschaft- arbeit/informatik/Portal-Strategie.html	Digital Switzerl and Strategy; DVS
Kanton Aargau – Informatik Aargau	Smart Governance ; Smart People; Smart Economy; Smart Living	IT-Fachstrategie abgeleitet aus SmartAargau; Governance, Architektur, Daten & Sicherheit; ergänzt durch KI-Strategie 2025–2027. Links: https://www.ag.ch/media/kanton- aargau/dfr/dokumente/informatik- aargau/191128-ktag-brosch- fachstrategie.pdf; https://www.ag.ch/media/kanton- aargau/dfr/dokumente/ueber- uns/organisation/informatik-aargau/ktag-ki- strategie-25-27-def-ii.pdf	Digital Switzerl and Strategy; DVS
Kanton Basel-Stad t – Chief Digital Officer	Smart Governance ; Smart People; Smart Economy; Smart Living;	Handlungsfelder «Digitale Strukturen, Daten, Prozesse, Transformation & Kulturwandel»; Smart-City-Ausrichtung. Links: https://www.bs.ch/schwerpunkte/digitale- transformation; https://digital-basel.ch/	Digital Switzerl and Strategy



Kanton	Smart Mobility; Smart Environmen t	Strategische Stossrichtungen; Verordnung	Digital
Basel-Land	Governance	Digitale Transformation;	Switzerl
schaft –	; Smart	Umsetzungsprogramm. Links:	and
Landeskan	People;	https://www.baselland.ch/politik-und-	Strategy
zlei	Smart	behorden/besondere-	
(Dienststel	Economy;	behoerden/landeskanzlei/bl-digital-plus ;	
le Digitale	Smart Living	https://bl.clex.ch/app/de/texts_of_law/140.5	
Transform		0	
ation) État de	Smart	Document public présentant axes de	Digital
Fribourg –	Governance	transformation digitale 2022–2026; bilan de	Switzerl
DGSI	; Smart	projets IT et priorités. Lien:	and
	People;	https://www.ictjournal.ch/news/2023-03-	Strategy
	Smart	09/le-canton-de-fribourg-communique-sa-	
	Economy;	strategie-numerique-au-public	
	Smart Living		
Républiqu	Smart	Cadre réglementaire de l'administration en	Digital
e et canton	Governance	ligne (e-démarches, portail, identité). Lien:	Switzerl
de Genève	; Smart	https://www.ge.ch/document/reglement-	and Strotom
	People; Smart	administration-ligne-rael	Strategy; DVS
	Economy;		DVS
	Smart Living		
Républiqu	Smart	Stratégie numérique adoptée par le	Digital
e et	Governance	Gouvernement (août 2025) pour accélérer la	Switzerl
Canton du	; Smart	transformation. Lien: https://www.jura.ch/	and
Jura	People;		Strategy
	Smart		
	Economy;		
	Smart Living		
Kanton	Smart	Planungsbericht mit vier Kernzielen und neun	Digital
Luzern –	Governance	Aktionsfeldern (E-Gov, Daten/Al, Bildung,	Switzerl
Regierungs rat	; Smart People;	Sicherheit usw.). Link: https://www.lu.ch/-/klu/ris/cdws/document?fileid=7ab6eb240b0	and Strategy
lat	Smart	54e1ea928fe688a3cac46	Jualegy
	Economy;	3.3.34020.000040	
	Smart Living		



Républiqu	Smart	Stratégie cantonale de digitalisation / portail	Digital
e et	Governance	des projets numériques (page cantonale).	Switzerl
Canton de	; Smart	Lien (réf. DVS):	and
Neuchâtel	People;	https://www.ne.ch/autorites/CE/grands-	Strategy;
	Smart	projets/digitalisation/Pages/accueil.aspx	DVS
	Economy;		
	Smart Living		
Kanton	Smart	Strategie mit 6 Leitsätzen, 5	Digital
Schaffhaus	Governance	Handlungsfeldern und 19 Massnahmen;	Switzerl
en –	; Smart	Rahmenkreditvorlage 18 Mio. CHF (2024).	and
Staatskanz	People;	Links: https://sh.ch/CMS/Webseite/Kanton-	Strategy
lei	Smart	Schaffhausen/Beh-	otratogy
101	Economy;	rde/Regierung/Staatskanzlei-15104548-	
	Smart Living	DE.html; https://irp.cdn-	
	Jiliait Livilig	website.com/cb2a8871/files/uploaded/Digita	
		lisierungsstrategie_Kanton_Schaffhausen_24	
Vanter	Consort	0528.pdf	Digital
Kanton	Smart	Ziele (Vernetzung, Kulturwandel, digitale	Digital
Solothurn –	Governance	Prozesse, Angebot, Vertrauen) und Programm	Switzerl
Kompetenz	; Smart	SO!Digital 2023–2025. Links:	and
zentrum	People;	https://digital.so.ch/digitalisierungsstrategie/	Strategy
Digitale	Smart	; https://digital.so.ch/	
Verwaltung	Economy;		
	Smart Living		
Kanton	Smart	Strategie Digitale Verwaltung; Governance	Digital
Thurgau –	Governance	eTG und Digitaler Schalter Thurgau. Links:	Switzerl
Kompetenz	; Smart	https://digitalisierung.tg.ch/organisation.html	and
zentrum	People;	/9801;	Strategy
Digitale	Smart	https://www.vtg.ch/media/11236/download/	
Verwaltung	Economy;	Konzept%20eTG_2.0.pdf?v=1&inline=1	
	Smart Living		
Kanton Zug	Smart	Strategische Schwerpunkte für die digitale	Digital
– Amt für	Governance	Transformation der Verwaltung; gemeinsame	Switzerl
Informatik	; Smart	Ausrichtung mit Gemeinden. Link:	and
und	People;	https://www.zg.ch/behoerden/finanzdirektio	Strategy
Organisati	Smart	n/amt-fuer-informatik-und-	, , , , , , , , , , , , , , , , , , ,
on (AIO)	Economy;	organisation/digital-	
	Smart Living	zug/downloads/digitalstrategie-kanton-zug-	
		2020-2026.pdf/download	
Kanton	Smart	Strategische Initiativen (Leistungen, Recht,	Digital
Zürich –	Governance	Organisation, Daten, IKT-Infrastruktur); Digital	Switzerl
Staatskanz	; Smart	first/digital only. Links:	and
lei	People;	https://www.zh.ch/de/politik-	Strategy
ıcı	i cohic,	παρο.// ٧٧٧٧٧٠.Δπ.οπ/ασ/μουμκ-	Jualegy



Smart	staat/kanton/kantonala-venwaltung/digitala	
Smart Living	_	
		D: :: 1
		Digital
	· , ,	Switzerl
•	<u> </u>	and
• •	, ,	Strategy;
Smart		DVS
Economy		
	strategie_2021.pdf	
Smart	Rahmen für die digitale Leistungserbringung	Digital
Governance	(eServices, Daten, Prozesse). Link (DVS-Ref):	Switzerl
; Smart	https://www.ai.ch/themen/staat-und-	and
People;	recht/e-government	Strategy;
Smart		DVS
Economy		
Smart	Digital Switzerland Strategy 2025 – annually	Aligned
Governance	updated priorities (e.g., Al, cybersecurity,	with EU
, Smart	open source) and public action plan. Links:	Digital
People,	https://www.news.admin.ch/en/nsb?id=1035	Decade
Smart	60 ; strategy PDF:	
Economy,	https://digital.swiss/userdata/uploads/strate	
Smart		
Living,		
Smart		
Mobility,		
Smart		
	Smart Governance ; Smart People; Smart Economy Smart Governance , Smart People, Smart Economy, Smart Living, Smart Mobility,	Economy; Smart Living Smart Living Smart Living Smart Governance ; Smart People; Smart Economy Smart Governance , Smart People; Smart Governance ; Smart Governance ; Smart Bahmen für die digitale Leistungserbringung (eServices, Daten, Prozesse). Link (DVS-Ref): https://www.ai.ch/themen/staat-und-recht/e-government  Governance , Smart Economy Smart Governance , Smart Economy Smart Governance , Smart Feople, Smart Governance , Smart Economy Smart Governance , Smart Hobility, Smart Mobility, Smart Environmen

# Results from questionnaire on SmartCommUnity pilot actions

Attached are the results of the questionnaire conducted among partners on the SmartCommUnity pilot actions.

For ease of visualisation, the partners' responses have been divided into two tables.





SmartCommUnity Project – Partner Feedback Questionnaire Objective: Collect experiences from pilot activities to shape policy recommendations for EUSALP.

Questions	Feedback of ITC _GP	Feedback of eNU	Feedback of Communauté de communes des Baronnies en Drôme Provençale
A. Stakeholders & Governance			
1. Which key actors were involved in your pilot activities? (e.g., municipalities, regional authorities, local associations, companies,	local associations, municipalities, companies, universities	Regional managers (KLAR!) Municipalities Local council representatives Local population / citizens Office of the State Government of	Community of Municipalities (elective representatives, officers), local associations, University of Aix- Marseille, experts on mobility, housing
universities)  2. Were there important stakeholders missing? If yes, why were they not involved?	no	none	Public institutions such as the state, the regions or the « départements » It's very difficult to associate them, when the project or activity isn't part of their main duties. It is difficult to work with citizens on long-term projects, but easier to mobilise them for one-off events.





	1	T	
3. Who took the	Green Point LL	eNu has taken on	The coordination
lead in	Manager, ITC and	the role. Our	of actions was
coordinating your	Zelena točka, N/A	KLAR managers	jointly managed
pilot activities?		have worked with	by ADRETS
(Role,		the	project managers
organization,		municipalities	and local
level of		and implemented	authority officers,
governance)		our proposals on	with regular
		site in the	meetings held
		communities.	with working
			groups (including
			elected
			representatives).
			ADRETS' role was
			also to establish
			links between the
			European level
			and the regions,
			as well as with
			service providers.
4. Was this	Yes. We've started to	Yes, the	A lot of
leadership	organize activities with	leadership was	coordination and
effective? What	Project Initial	effective because	the right tools to
factors made it	Document (PID) with	we worked with	facilitate the work
work (or not)?	monitoring tool	many	(communication,
		municipalities	project
		through the	management,
		cooperation with	etc.)
		the regional	
		managers.	
		Without them, it	
		would not have	
		been possible to	
		reach so many	
		municipalities.	
В.			
Implementation			
Experience			



**Alpine Space** 

SmartCommUnity

5. What were the local support of One of the main The keys to the main success consumers, technical success factors successful factors in expertise from ITC and was the use of implementation designing and DIH AGRIFOOD, of the actions participatory implementing workshops and events formats such as were the time your pilot? the "Village of the allocated to the Future" workshop (e.g., local diagnosis phase and the "Climate and the support, technical & Me" exhibition. collaboration These formats with the local expertise, funding, clear engaged a wide community to regulations) range of clearly identify stakeholders and the issues and fostered broad develop public appropriate involvement and experiments. Another aspect of discourse. Furthermore, the success was the continuous agility of the support provided method, which by regional allowed the managers implementation ensured that of activities to be results and readjusted if information were necessary. efficiently Finally, the last disseminated aspect was the within the decision to work regions. This with a small and close connection motivated group, to local actors which allowed helped build the actions to trust, secure progress more local support, quickly. and accelerate the



implementation

process.

6. What were the	capacity-related:	Barriers:	The size of the
main barriers or	farmers has to be	Especially in	territory,
	trained to use	climate	administrative
difficulties you			
faced?	blockchain technology	adaptation, it is	delays and the
(Administrative,		difficult to	limited
legal, political,		finance projects.	availability of
technical,		In Austria,	elected officials
capacity-related,		municipalities	
etc.)		are currently in a	
		financially	
		difficult situation.	
		Therefore, in the	
		project we	
		focused on	
		measures that	
		are affordable for	
		the	
		municipalities	
		and regions.	
		However, this	
		remains a	
		challenge.	
7. How did you try	cooperation with DIH	To address the	We managed to
to overcome	AGRIFOOD and EDIH	financial	adapt the
these challenges?	DIGI-SI services	constraints, the	methodology and
Were some left		project focused	the activities
unresolved?		on low-cost,	planned by
		practical	attempting to
		measures that	combine a
		could be	reduction in
		implemented	ambitions while
		with limited	maintaining the
		resources. By	philosophy
		involving	
		stakeholders	
		early through	
		workshops and	
		exhibitions, we	
		ensured that	
		proposed	
		solutions were	
1		both relevant and	



		needs. In	
		addition, the	
		•	
		support of	
		regional	
		managers helped	
		to identify	
		synergies and	
		share best	
		practices across	
		municipalities.	
		However, some	
		challenges—	
		particularly the	
		structural lack of	
		long-term	
		funding for	
		climate	
		adaptation—	
		remain	
		unresolved and	
		require action at	
		higher political	
		and	
		administrative	
		levels.	
8. Do you have	Organizing acitivites	Regular exchange	The fact we were
any tips, "hacks,"	bottom up and via LL	meetings twice a	PP and also in the
or good practices	approach it can	year with the	implementation
for successful	achieve continuity,	regional	of the activities is
implementation?	utilization of regional	managers were	a huge help to
	EDIH services	important for	adapt it and be
		successful	reactive with the
		implementation.	progress of the
			project.
C. Broader			
Impacts &			
Learnings			



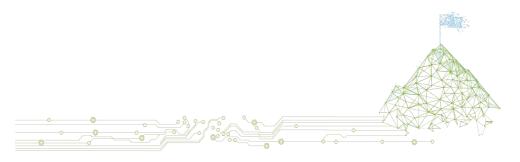
9. How did you assess or measure the impact of your pilot? (What indicators or evaluation tools did you use?)

our monitoring tool involves concrete KPIs (such as Number of SMEs and Farmers involved, number of usages of the blockchain system, Digital Maturity Assessment etc.) and timeline

All Lower Austrian KLAR! regions regularly develop measures. We, as eNu, support the regions with targeted offers. We regularly evaluated whether these offers were wellfocused. At the network meetings, the majority of the regional managers were usually present. Our offers were in high demand for example, the exhibition was fully booked continuously except during the summer holidays, and our workshops enabled us to reach a large number of municipal representatives, the public, and

experts.

We have our own tool with KPIs, based on the diagnosis we made and the situation in 2022. We also evaluate the working collaboration with the Tas.



#### **Alpine Space**

SmartCommUnity

10. Which results or changes were most visible or meaningful for your community? develpoment of the ecosystem, involvement of new farmers into the blockchain traceability system, additional stakeholders/customer s in the short food supply chain

One of the most visible and meaningful results for the community was the high level of local engagement achieved through workshops and the "Climate & Me" exhibition. These activities raised awareness, encouraged dialogue, and brought climate adaptation closer to everyday life. To support this, we developed and provided new materials—such as redesigned stickers, printed local maps, and an updated version of the exhibition which were made available to municipalities.

In addition, we showcasing best giving

The most important aspects were, on the one hand, the working methods acquired by the public authorities involved and the transfer of tools from ADRETS. It should also be noted that, thanks to the project, new partnerships were created between municipalities and local partners and between the two areas.

launched a dedicated website practice examples from the regions,



municipalities inspiration and practical ideas for their own adaptation efforts. A regular newsletter kept all regions informed and connected, while also strengthening the network. Another key success factor was the strong cooperation with EUSALP, which brought in valuable expertise and increased the visibility of the project at a transregional level. Together, these efforts helped anchor climate adaptation more deeply within local structures and communities.



11. Which aspects of your pilot could be transferred to other Alpine regions?
Which are highly context-specific?

strong vision and implementation with LL umberella approach, combination of diffenert funds for implementation and cooperation with EDIH

The "Village of the Future" workshop is definitely transferable to other Alpine regions. Both the exhibition and the workshop were presented at various **EUSALP** working sessions, where they attracted considerable interest. These formats combine low-cost, practical measures with strong stakeholder engagement, making them adaptable to different regional contexts. By showcasing the concept of the "Smart Village of the Future" beyond our own network, we were able to gather valuable feedback and confirm its relevance for other Alpine regions. While

The tool
developped for
both Tas on
citizenship
participation, the
methodology to
implement
actions, the study
visits at French
level.



the specific local examples we used were

		tailored to the	
		situation in Lower	
		Austria, the	
		overall	
		approach—	
		interactive	
		workshops,	
		visual	
		exhibitions, and	
		the integration of	
		best practices—	
		can be easily	
		applied and	
		scaled in diverse	
		Alpine settings.	
D. Dalian			
D. Policy			
Feedback &			
Recommendation			
\$ 40 Did		Vac 14/2	The amount have of
12. Did you	no	Yes. We	The number of
identify any		identified gaps in	programs in which the LTA
missing, unclear,		awareness and	
or contradictory		understanding	was aready
policies that		regarding existing	engaged created
affected your		policies for	a complexity to
pilot?		climate-resilient	implement the
		zoning and the	different activities
		scope of actions	and a
		municipalities can take	fragmentation of resources in the
		themselves for	prioritisation of
			actions +
		climate	
		adaptation. While some	Budgetary
			difficulties and
		relevant	the uncertainty
		regulations are	surrounding
		already in place,	funding in 2025
		they are often not	for pilot regions
		well known or	involved in rural

		clearly	develonment
		communicated at	development
			programmes or
		the local level.	mountain
		This lack of	policies.
		clarity can hinder	
		implementation.	
		Through our pilot,	
		we raised	
		awareness of	
		these policies,	
		provided	
		guidance on their	
		practical	
		application, and	
		supported	
		municipalities in	
		integrating	
		climate	
		adaptation into	
		their planning	
40.11		processes.	_
13. Were there	F2F, circular	Yes. Existing	France
any existing	(bio)econmy, smart	policies at the	Numérique
policies (at local,	villages, digital agenda,	local level	Ensemble
national, EU level)	green deal	provided a useful	program
that helped		framework,	(national), French
facilitate your		particularly in the	Alpine Space
activities?		area of climate-	policies
		resilient spatial	(Convention
		planning.	Interregionale
		However, one key	pour le Massif
		gap we identified	des Alpes)
		was the lack of	(regional),
		awareness	« Petites villes de
		among	demain » program
		municipalities	(national), « Avenir
		about what they	« Avenir Montagne
		can already do	Montagne Mobilités »
		within existing	
		legal provisions.	program(national
		Although relevant	), Local Health
		laws and	Contract (CC
		regulations are in	Baronnies en



place, many local	Drôme
authorities are	Provençale),
either unaware of	Programmed
them or unsure	operation for the
how to	improvement of
implement them	housing (CC
effectively.	Baronnies en
Through our	Drôme
activities, we	Provençale)
helped raise	
awareness of	
these existing	
policies and	
demonstrated	
practical ways in	
which	
municipalities	
can integrate	
climate	
adaptation into	
their local	
planning and	
zoning	
processes. This	
made the legal	
framework more	
accessible and	
actionable for	
local	
stakeholders.	





# **Alpine Space**

	1		
14. What policy	N/A	Greater	
changes or		involvement of	
support		various regional	
mechanisms		authorities and	
would have		organizations—	
helped your pilot		such as the	
succeed more		Chamber of	
easily?		Agriculture and	
		the Association	
		of	
		Municipalities—	
		would have made	
		our pilot easier	
		and more	
		effective.	
		Through these	
		collaborations,	
		we were able to	
		provide our	
		regional	
		managers with	
		insights into	
		different aspects	
		of administration	
		and politics.	
		Conversely, the	
		managers could	
		relay knowledge	
		and concerns	
		from the	
		municipalities	
		and regions back	
		to the	
		administration,	
		chambers, and	
		interest groups.	
		This two-way	
		exchange helped	
		bridge gaps and	
		improve	
		coordination,	
		highlighting the	
		value of stronger	

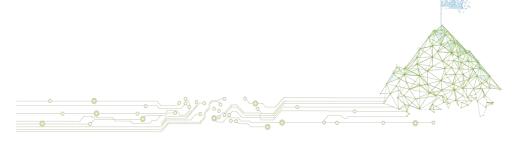
		institutional cooperation and support mechanisms.	
15. What concrete policy recommendation s would you make to:			
Your regional or	1. Invest in digital	It has become	Create more
local	infrastructure: Expand	evident that the	synergies
government?	access to reliable internet and digital	state of Lower Austria, by	between local municipalities to
	literacy programs in rural areas. This will facilitate the adoption of innovative solutions like online marketplaces for local products.  2. Support local initiatives: Provide funding and resources to community-led	providing targeted support to the KLAR regions at various levels, has successfully created a strong and effective lever to empower both regions and municipalities in	scale up their activities. Leave a real space to the citizens in the process of development of local policies.
	projects like the Green Point Living Lab. 3. Focus on initiatives that promote sustainable	their climate adaptation efforts. This multi-level support includes	
	agriculture, food waste reduction, and local	capacity building, tailored	

		T . • •	
	economic	guidance, and	
	development.	facilitating	
	4. Promote short	cooperation	
	supply chains:	among local	
	Encourage the	stakeholders,	
	establishment of local	which has	
	food distribution	significantly	
	networks to connect	enhanced the	
	producers and	implementation	
	consumers, reducing	of practical	
	food loss and	measures on the	
	environmental	ground. Given	
	impacts.	these positive	
		results, it is	
		important that	
		this approach is	
		continued and	
		further	
		strengthened to	
		ensure sustained	
		progress and	
		resilience across	
		the regions.	
National	1. Incentivize		To be able to
authorities?	sustainable practices:		maintain funding
	Offer financial		for Alpine regions
	incentives and support		in the long term
for farmers who adopt			and not just on a
sustainable agricultural			'call for projects'
	practices and reduce		basis, because
	food waste or upscale		issues related to
	sidestreams.		housing and
	2. Develop national		mobility need to
	frameworks: Create		be addressed
	national policies that		over the long
	support circular		term and
	economy principles		communities of
	and the development of		municipalities
	smart villages.		don't have the
	3. Invest in education		expertise and
	and training: Develop a		resources to
	vauhcer sheme for		implement
	EDIH services for		sustainable
			Cactaniable

			· · ·
	vocational training		policies. +
	programs that focus on		(national level) To
	digital skills,		preserve all the
	sustainable		programms
	agriculture, and		developped after
	entrepreneurship in		the COVID and
	rural areas.		the « yellow
	4. Streamline		vests » crisis
			(2019) for the
	bureaucratic hurdles		rural areas in a
	for small businesses		context of
	and entrepreneurs in		substantial
	the agricultural sector.		budget cuts for
	5. Align policies with		2026 (-46B€).
	EU strategies: Ensure		
	national policies align		
	with EU strategies like		
	the Farm to Fork		
	strategy, Green Deal,		
	and Digital Agenda.		
The EU or Alpine	1. Increase funding	It is important to	Continue to
Space	opportunities: Expand	combine	develop the
Programme?	funding opportunities	different aspects.	cooperation
	for community-led	Both climate	between test
	innovation projects in	protection and	areas at the
	rural areas.	climate	Alpine region
	2. Promote knowledge	adaptation are	scale to share
	sharing: Facilitate the	key future	best practices
	exchange of best	priorities. People	,
	practices and	want solutions in	
	knowledge between	these areas.	
	different regions in the	That's why we	
	Alpine Space	developed the	
	Programme area.	vision of the	
	3. Develop	"Village of the	
	standardized	Future," which	
	indicators: Develop	showcases a	
	standardized indicators	positive, digital	
	(such as Digital	life in rural areas	
	Maturity Assessment)	and the Alps—	
	for measuring the	not through	
	impact of community-	restrictions, but	
	led innovations on rural	by offering	
	ted illitovations official	ny onemig	



development,	proposals and	
sustainability, and	implemented	
social inclusion.	best practice	
4. Support cross-	examples.	
border collaboration:		
Encourage and support		
cross-border projects		
that address common		
challenges in Alpine		
regions, such as		
climate change, food		
security, and digital		
inclusion.		



### **Alpine Space**

SmartCommUnity

## EUSALP and its Action Groups (especially AG5)?

- 1. Facilitate stakeholder engagement: Promote the involvement of local communities, businesses, and NGOs in the development and implementation of EUSALP strategies.
- 2. Focus on smart village development: Prioritize the development of smart villages in the Alpine region, promoting digital innovation, sustainable agriculture, and social inclusion.
- 3. Support the Green Point Living Lab approach: Promote the Green Point Living Lab model as a best practice for addressing food system challenges in rural areas.
- 4. Develop policy recommendations: Based on the success of the Green Point and other similar projects, develop specific policy recommendations for supporting communityled innovation in the Alpine region.

As part of the project, we developed policy recommendation s for EUSALP, especially for AG9, including the following guidelines:

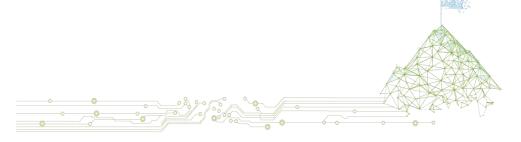
**Energy self**sufficiency with solar and regional networks: Promote photovoltaic (PV) systems and connect decentralized plants to ensure a stable power supply. Smart grids for flexible energy use: Adapt energy consumption intelligently to fluctuations in solar and wind energy generation. **Enhance** biodiversity and climate resilience: Support ecosystems, improve natural cooling, and

reduce risks from heatwaves and





floods. Climate-friendly buildings and infrastructure: Use eco-friendly materials and renewable energy sources to create comfortable and sustainable living environments.	
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#### **Alpine Space**

SmartCommUnity

# 16. What could EUSALP do to better support smart transitions in Alpine regions?

1. Provide technical assistance: Offer technical assistance to local communities and businesses in developing and implementing smart solutions by simply connetc with EDIHs and similar initiatives. 2. Promote the best platform for knowledge sharing: Exploit the Platform for sharing information, best practices, and lessons learned from smart transition projects in the Alpine region. 3. Facilitate networking: Support networking opportunities for stakeholders involved in smart transitions, fostering collaboration and knowledge exchange. 4. Promote integrated approaches: Encourage integrated approaches that address economic, social, and environmental challenges in a holistic manner. 5. Support capacity building: Offer training and capacity-building programs (collaboration with EU

CAP Network or

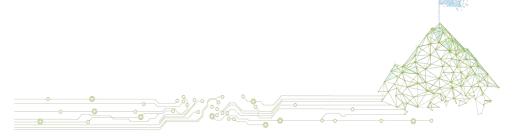
EUSALP could better support smart transitions in Alpine regions by fostering an integrated approach that combines climate protection and adaptation. It should promote the exchange of best practices and successful pilot projects like the "Village of the Future" concept—that demonstrate positive, practical solutions without relying on prohibitions. Furthermore, EUSALP can strengthen collaboration between regional authorities, municipalities, and stakeholders from different sectors (energy, agriculture, tourism, digitalization) to create synergies and tailor solutions to local needs. Increased

support for digital

Take into account that isolated Alpine regions are not at the same level of digitalisation and that the smart transition of these regions must be consistent with the level of acculturation of their inhabitants and the equipment available in the regions, so as not to develop solutions too quickly and on a massive scale without taking into account the specific characteristics of the regions (see Massive use of Al in local development in regions).



similar) for local communities and businesses to develop the skills and knowledge needed for smart transitions.	innovation and sustainable infrastructure, alongside targeted funding and clear policy guidance, would also accelerate smart, climateresilient development across the Alpine regions.	



#### **Alpine Space**

SmartCommUnity

17. Are there cross-border synergies or collaborations vou would suggest for future initiatives?

1. Establish joint food systems: Support the establishment of crossborder food systems that connect producers and consumers, reduce food waste, and promote local food production. 2. Develop joint digital infrastructure: Develop joint digital infrastructure projects that expand access to reliable internet and digital services in rural areas. 3. Establish joint environmental monitoring systems: Establish joint environmental monitoring systems to track climate change

impacts, monitor biodiversity, and promote sustainable resource management. 4. Develop joint

tourism strategies: Develop cross-border tourism strategies that promote sustainable tourism and showcase the unique natural and cultural heritage of the Alpine region.

5. Create joint educational programs: Develop joint educational programs that focus on Alpine culture, history, and

Yes, we see strong potential for cross-border synergies, especially in the fields of climate adaptation, rural development, and energy transition. Many Alpine regions face similar challenges such as increasing heatwaves, heavy rainfall, and demographic shifts. Sharing best practices, tools, and communication formats across borders (e.g. exhibitions, workshops like "Village of the Future") could greatly enhance regional

In particular, closer collaboration authorities, municipal networks, and organizations such as EUSALP **Action Groups** mutual learning.

resilience.

Creating innovative actions and supporting smart communities also requires funding to rebuild social ties, not just equipment.

between regional could strengthen



	,	
environmental issues,	A more	
promoting cross-	institutionalized	
cultural understanding	exchange	
and sustainable	between regional	
development.	managers across	
	borders—	
	supported by	
	joint platforms or	
	newsletters—	
	would also help	
	transfer	
	knowledge more	
	efficiently. Cross-	
	border pilot	
	projects that	
	showcase	
	tangible	
	solutions (e.g.	
	nature-based	
	adaptation,	
	smart grids, or	
	climate-friendly	
	zoning) could	
	serve as inspiring	
	models for other	
	Alpine	
	communities.	





Questions	Feedback of Communauté de communes du Guillestrois- Queyras	Feedback of Anci Liguria	Feedback of Gran Paradis	Feedback of VRSO
A. Stakeholders & Governance				
1. Which key actors were involved in your pilot activities? (e.g., municipalities, regional authorities, local associations, companies, universities)	Community of Municipalities (elective representative s, officers), local associations, experts on housing and health, inhabitants,	Municipalitie s, Metropolitan City of Genoa, training center, schools and university, associations, farmers, children.	The pilot activities in the Aosta Valley involved multiple actors: the Autonomous Region of Valle d'Aosta (Innovation and Digital Agenda Department - DIAD), Fondation Grand Paradis (FGP), local municipalitie s in the Gran Paradiso and Mont Avic areas, the Unités des Communes, the Gran Paradiso National Park, the Mont Avic Natural Park, the Aosta Valley LAG,	Municipalities, regional authority, local companies, citizens



			the University of the Aosta Valley, and the project's methodologic al partner Poliedra.	
2. Were there important stakeholders missing? If yes, why were they not involved?	Public institutions such as the state, the regions or the « département s » It's very difficult to associate them, when the project or activity isn't part of their main duties. It is difficult to work with citizens on long-term projects, but easier to mobilise them for one-off events.	The main stakeholders for our pilot project were involved.	Some private sector actors and tourism businesses were less engaged than expected. This was partly due to time constraints, differing priorities, or limited awareness of the pilot activities. Nonetheless, efforts were made to involve a wide and representativ e range of local voices through public meetings.	No



0 \\/\  \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	The	A	The lead	Cl
3. Who took the	The	Anci Liguria	The lead	Elzach & Winden
lead in	coordination	in close	coordination	together with
coordinating	of actions was	collaboration	role was	VRSO
your pilot	jointly	with the	shared	
activities?	managed by	Municipality	between the	
(Role,	ADRETS	of Cogorno	DIAD of the	
organization,	project	and the	Autonomous	
level of	managers and	training	Region of	
governance)	local authority	center	Valle d'Aosta	
	officers, with	Villaggio del	and FGP.	
	regular	Ragazzo	DIAD	
	meetings held		provided	
	with working		strategic	
	groups		oversight,	
	(including		while FGP led	
	elected		local	
	representative		implementati	
	s). ADRETS'		on and	
	role was also		community	
	to establish		engagement.	
	links between		This	
	the European		collaboration	
	level and the		bridged	
	regions, as		regional	
	well as with		governance	
	service		with place-	
	providers.		based	
			expertise.	
4. Was this	A lot of	It was	Yes, the	Yes, together we
leadership	coordination	effective	leadership	organized the
effective? What	and the right	thanks to the	was effective	implementation
factors made it	tools to	strong	due to clear	activities and
work (or not)?	facilitate the	collaboration	role division,	had the
	work	between the	shared vision,	necessary
	(communicati	actors	and strong	resources and
	on, project	involved, as	communicati	connections.
	management,	the training	on between	
	etc.)	center and	the DIAD and	
		the	FGP. Their	
		municipality	previous	
		of Cogorno	collaboration	
		(LTA). It was	on other EU	
		easy to be	projects	

69

		effective because they already work in synergy and the FTA also has concrete and structurated collaboration with LTA and the training center since many years.	fostered trust, and their complement ary skills— policy and technical— supported a smooth process.	
B. Implementation Experience				
5. What were	The keys to	Some	Success was	local support
the main success factors	the successful implementati	different factors made	driven by	from
in designing and	on of the	the work	strong local support,	citizens/compan ies, local
implementing	actions were	easier. First	active	expertise,
your pilot?	the time	of all the role	stakeholder	funding for
(e.g., local	allocated to	that Villaggio	participation,	external services
support,	the diagnosis	del Ragazzo	DIAD and	
technical	phase and the	(traning	FGP's	
expertise,	collaboration	center) plays	technical and	
funding, clear	with the local	in the area. It	organizationa	
regulations)	community to	is an	l expertise,	
	clearly identify	important	and the	
	the issues and	technical	availability of	
	develop	support for	tested tools	
	appropriate	the area,	(e.g., the	
	experiments.	both LTA and	Smartness	
	Another	FTA. Another	Assessment	
	aspect of	important	Tool).	
	success was	factor is the	Previous	
	the agility of	relationship	experiences	
	the method,	among the	with projects	
	which allowed	municipalitie	like	
	the	s that are	Digitourism	
	implementati	able to work	also provided	
	on of activities	as a system.	a solid	
	to be	Last, the FTA	foundation.	

	readjusted if necessary. Finally, the last aspect was the decision to work with a small and motivated group, which allowed the actions to progress more quickly.	, that is an Inner Area, according to the National Strategy for rural area, need to build such a project on work orientation. The project put together may different requests coming from the bottom.		
6. What were the main barriers or difficulties you faced? (Administrative, legal, political, technical, capacity-related, etc.)	The seasonal activity with the ski industry which slowed down progress in winter	The main barrier in our case was the short time to realize everything, so we had a very short period to test and monitoring the results.	Administrative complexity, particularly for purchasing procedures, and digital skill gaps in rural areas were key challenges. Coordinating among multiple stakeholders also required intensive effort and time.	capacity-related: during certain times (e.g. elections) municipalities face the challenge of having a lot of task but not enough time to complete all the tasks



[	T		- I	
7. How did you	Adapt the	We only had	Challenges	good planning
try to overcome	working	the month of	were	and having
these	sessions and	May to test	addressed	possible work
challenges?	by attempting	the activities	through	peaks in mind
Were some left	to combine a	in pilot area,	bilateral	and work around
unresolved?	reduction in	and we plan	meetings and	them
	ambitions	to have e	targeted	
	while	second	support.	
	maintaining	phase in	Some	
	the	September	procedural	
	philosophy	/October to	delays,	
		better	especially	
		descrive the	related to	
		achieved	administrativ	
		results.	e and	
			purchasing	
			procedures,	
			could not be	
			fully avoided	
			but were	
			mitigated	
			with flexible	
			planning.	
8. Do you have	The fact we	The strong	Build on pre-	
any tips,	were PP and	collaboration	existing trust	
"hacks," or	also in the	among local	and	
good practices	implementati	stakeholders	networks.	
for successful	on of the	and the use	Prioritize	
implementation	activities is a	of innovative	flexible and	
?	huge help to	technologies	adaptive	
	adapt it and	such as	management,	
	be reactive	gamification	and start with	
	with the	have been	low-	
	progress of	fundamental	threshold,	
	the project.	in capturing	visible	
	We also have	the interest	outcomes	
	been with the	of young	(e.g. VR	
	FTA for several	people,	videos) to	
	years.	leading to	build	
	, 5010.	effective	momentum.	
		implementati	inomontain.	
		on		
		UII		



C. Broader				
Impacts &				
Learnings	\\/_  -	TI	\\/	to alt a a transcription
9. How did you	We have our	The	We used the	indicators:
assess or	own tool with	indicators	Smartness	numer of
measure the	KPIs, based	are: 1.	Assessment	participants
impact of your	on the	number of	Tool to	(events), number
pilot?	diagnosis we	schools	evaluate six	of involved SMEs
(What	made and the	involved 2.	dimensions	for
indicators or	situation in	number of	of smartness.	implementation
evaluation tools	2022. We also	classes that	Feedback	projects, number
did you use?)	evaluate the	test the	was also	of users of the
	working	activities. A	collected	citizen app
	collaboration	questionnair	through	
	with the Tas.	e of	stakeholder	
		customers'	workshops,	
		satisfaction	WG/RSG	
			meetings,	
			and user	
			reactions to	
			digital tools.	
10. Which	The most	A new	The co-	
results or	important	instrument to	creation of	
changes were	aspects were,	be added in	immersive VR	
most visible or	on the one	the valley to	videos and	
meaningful for	hand, the	help young	the	
your	working	people aware	experimentati	
community?	methods	that their	on of Al-	
	acquired by	territory is a	based tourist	
	the public	nice place	information	
	authorities	were live and	tools brought	
	involved and	work in the	visibility,	
	the transfer of	future.	raised local	
	tools from		pride, and	
	ADRETS. It		improved	
	should also be		digital	
	noted that,		capacity. It	
	thanks to the		strengthened	
	project, new		community	
	partnerships		identity and	
	were created		opened up	
	between		new ways to	
	municipalities		promote	
	mumorpannes		Promote	

	and local partners and between the two areas.		cultural and natural heritage.	
11. Which aspects of your pilot could be transferred to other Alpine regions? Which are highly context-specific?	The tool developped for both Tas on citizenship participation, the methodology to implement actions, the study visits at French level.	The model can be transferable to other Alpine Regons as it involves identifying a coordinating partner, codesigning content that uses gamification with local schools, and creating a physical or digital hub to bridge the gap between education and employment.	The immersive storytelling formats (VR) and AI experimentati on are transferable. However, the deep connection with local cultural symbols and community identity is highly context-specific and needs to be adapted accordingly.	Transferable: applications like the citizen app, the implementation of a coworking space or exhibitions / Context-specific: Projects that take local contexts into account like a digital forest nature trail
D. Policy Feedback & Recommendati ons			_	





12. Did you One of the Budgetary No No identify any contradictory difficulties key missing, and the policy, only a challenges short time to unclear, or uncertainty we encountered contradictory surrounding monitoring policies that the effects funding in was the lack affected your 2025 for pilot of clear, pilot? regions harmonised involved in policies for rural the use of development innovative programmes technologies or mountain such as Al tools. While policies. the potential of these technologies for visitor engagement is significant, the regulatory framework governing their deployment is either underdevelop ed or fragmented across institutional levels. In particular, data

governance regulations related to the collection of sources for

construction of the dataset and the use

the



			of visitor data remain unclear.	
13. Were there any existing policies (at local, national, EU level) that helped facilitate your activities?	Comprehensi ve Territorial Agreement with the National Family Affairs Fund	Yes, it could become an instrument for the work orientation policy.	Yes, the Alpine Space Programme, regional digital transition strategies, and EUSALP's focus on smart villages (esp. AG5) provided key enablers. Existing EU funding schemes such as Interreg and Digitourism legacy were also helpful.	smart villages, digital agenda (digital.LÄND, Digitalstrategie der Bundesregierung )
14. What policy changes or support mechanisms		It only help to test a new instrument for helping	Streamlined procurement and co-creation	N/A
would have helped your pilot succeed more easily?		youth to choose their future thinking that your own	procedures, more flexible micro- funding for innovation	

		countries could be a possibility among others.	pilots, and greater support for digital literacy in rural areas would have accelerated implementati on and broadened participation.	
15. What concrete policy recommendations would you				
make to:				
Your regional or local government?	Create more synergies between local municipalities to scale up their activities. Leave a real space to the citizens in the process of development of local policies.	To introduce in the work orientation activities a deeper attention to inform young people about all kind of opportunities that they can find at home also about innovative jobs. The aim should be to reduce the loss of youth in rural and mountain areas.	Strengthen cross- departmental coordination on smart initiatives and expand digital literacy training in small municipalitie s.	1.Adopt Smart Community Charters: Formalize local "smart" strategies that integrate digital, social, and ecological innovation into municipal plans.  2.Cross-sectoral working groups: Create permanent "Smart Region task forces" linking municipalities, businesses, civil society, and academia.



## **Alpine Space**

		1	<del></del>	T
National	To be able to	N/A	Recognize	1.Multi-level
authorities?	maintain		smart	governance
	funding for		communities	alignment:
	Alpine regions		in national	Formalize
	in the long		strategies	federal–Länder–
	term and not		with	municipal
	just on a 'call		dedicated	coordination
	for projects'		funding lines	structures for
	basis,		and better	digital rural
	because		guidance on	development.
	issues related		smart	
	to housing		infrastructure	2.Federal Smart
	and mobility			Rural Innovation
	need to be			Fund: Support
	addressed			rural SMEs,
	over the long			cooperatives,
	term and			and social
	communities			enterprises that
	of			develop digital
	municipalities			solutions for
	don't have the			local needs (e.g.
	expertise and			energy sharing,
	resources to			mobility apps, e-
	implement			health).
	sustainable			
	policies. +			3.Capacity-
	(national			building for
	level) To			municipalities:
	preserve all			Provide federal
	the			training
	programms			programs for
	developped			municipal staff
	after the			on Smart Village
	COVID and			tools,
	the « yellow			gamification,
	vests » crisis			and civic
	(2019) for the			engagement.
	rural areas in			
	a context of			4.Easier access
	substantial			to federal
	budget cuts			funding: Simplify
	for 2026 (-			applications for
	46B€).			small rural



			municipalities via digital one- stop-shop portals.
The EU or Alpine Space Programme?	Continue to develop the cooperation between test areas at the Alpine region scale to share best practices	Support long-term maintenance of digital solutions (e.g., AI, VR) beyond project life. Promote interoperabili ty of platforms across regions.	1.EU-wide Smartness Indicators: Develop standardized metrics for assessing "smartness" in rural and mountainous communities (digital, social, environmental, economic).  2.Good Practices Database: Maintain and expand a Europe-wide database of tested smart community projects for replication. à in multiple languages  3.Transnational Training

			Programs: Fund workshops, webinars, and innovation labs for municipalities across the Alpine region and beyond.
EUSALP and its Action Groups (especially AG5)?	To continue working and to disseminating about the opportunity of multilevel mountain jobs	Foster a permanent smart community hub with shared resources, training, and access to digital solutions. Emphasize community-led innovation.	1. Provide Technical Assistance Offer tailored technical support to local communities, municipalities, and businesses to help them design, implement, and optimize smart solutions. This can include guidance on digital tools, smart mobility, energy management, e- governance platforms, or sustainable tourism initiatives, ensuring that local actors can effectively adopt

		innovative
		technologies and
		practices.
		2. Facilitate
		<b>Networking and</b>
		Collaboration
		Create
		opportunities for
		stakeholders
		engaged in smart
		transitions to
		connect, share
		experiences, and
		collaborate. This
		could involve
		cross-border
		workshops,
		online forums,
		knowledge-
		sharing
		platforms, and
		thematic
		networks,
		helping
		communities,
		businesses, and
		authorities
		exchange best
		practices and
		accelerate the
		adoption of
		innovative
		solutions.
		0. 0
		3. Support
		Capacity
		Building
		Implement
		training
		programs and
		capacity-

building

		 initiatives for
		local actors, in
		collaboration
		with
		organizations.
		These programs
		should equip
		communities,
		businesses, and
		municipal staff
		with the skills,
		knowledge, and
		tools necessary
		to plan, manage,
		and sustain
		smart
		transitions,
		including digital
		literacy, project
		management,
		and sustainable
		development
		practices.
E. Looking		
Forward		



16. What could	Take into	Working on	EUSALP	1.Facilitate co-
<b>EUSALP</b> do to	account that	capacity	could provide	funding models:
better support	isolated	building. The	a shared	Reduce
smart	Alpine regions	smart	repository of	administrative
transitions in	are not at the	transition	tested tools,	barriers for
Alpine regions?	same level of	need that at	encourage	municipalities to
	digitalisation	all level there	youth	access
	and that the	are	involvement	transnational or
	smart	competencie	through its	cross-border
	transition of	s to develpo	Youth	project funds.
	these regions	it.	Council, and	
	must be		facilitate	2.Transnational
	consistent		matchmaking	training &
	with the level		between	workshops: Fund
	of		regions with	capacity-
	acculturation		similar	building
	of their		challenges	programs for
	inhabitants		and assets.	municipal staff,
	and the		Supporting	local SMEs, and
	equipment		common	citizen leaders.
	available in		digital	
	the regions, so		literacy	
	as not to		programs	
	develop		would also be	
	solutions too		beneficial.	
	quickly and on			
	a massive			
	scale without			
	taking into			
	account the			
	specific			
	characteristic			
	s of the			
	regions (see			
	Massive use			
	of AI in local			
	development			
	in regions).			



	1	T	T	T
17. Are there	Creating	N/A	Yes, VR and	1. Develop Joint
cross-border	innovative		AI solutions	Digital
synergies or	actions and		tested in	Infrastructure:
collaborations	supporting		Valle d'Aosta	Coordinate
you would	smart		could be	transnational
suggest for	communities		scaled	projects to
future	also requires		through	expand digital
initiatives?	funding to		partnerships	infrastructure in
	rebuild social		with other	rural and Alpine
	ties, not just		Alpine parks	areas. This could
	equipment.		or heritage	include high-
			sites.	speed
			Collaboration	broadband, 5G
			s with regions	networks, shared
			involved in	digital service
			the	platforms, and
			SmartVillages	IoT-enabled
			, More than a	community
			Village, and	services,
			SMART ERA	ensuring reliable
			projects	connectivity for
			would allow	citizens,
			for thematic	businesses, and
			continuity	public services,
			and	and fostering
			knowledge	inclusive digital
			sharing.	development.
				2. Create Joint
				Educational
				Programs
				Design and
				implement
				cross-border
				educational
				initiatives that
				focus on Alpine
				heritage, culture,
				environmental
				stewardship, and
				sustainable
				development.
				These programs

		can include school curricula, community workshops, youth exchange programs, and online learning modules, promoting crosscultural understanding, regional identity, and awareness of smart and sustainable practices in the Alpine region.

